

Exhibit A - Capital Improvement Plan Sources and Uses 2025-2029

Projected Sources	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2025-2029 Total
Income Taxes Allocated for CIP	\$ 50,472,544	\$ 51,858,405	\$ 53,245,268	\$ 54,895,959	\$ 56,596,172	\$ 267,068,348
Other Revenues, Transfers and Closeouts	4,467,490	200,000	200,000	200,000	200,000	5,267,490
New Debt Issuance & Other Obligations	21,575,000	10,925,000	22,490,000	14,775,000	9,000,000	78,765,000
Total Sources	76,515,034	62,983,405	75,935,268	69,870,959	65,796,172	351,100,838
Projected Uses	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2025-2029 Total
Existing Debt Service (Net)	20,696,904	21,020,622	20,185,596	20,042,206	16,244,107	98,189,435
Projected New Debt Service	-	1,922,029	2,830,055	4,852,279	5,738,628	15,342,991
Project Support	6,676,492	6,743,257	6,810,689	6,878,796	6,947,584	34,056,819
Major Road & Bridge Projects - City Match	16,950,000	7,050,000	7,500,000	9,200,000	9,000,000	49,700,000
Buildings, Improvements & Equipment	8,925,000	3,875,000	14,990,000	5,950,000	375,000	34,115,000
1% for the Arts Contribution	532,417	416,895	545,734	466,352	454,722	2,416,120
Transfer to General Fund	24,000,000	24,000,000	24,000,000	24,000,000	24,000,000	120,000,000
Total Uses	77,780,813	65,027,802	76,862,074	71,389,634	62,760,042	353,820,366
Projected Fund Balance	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	
Projected Starting Fund Balance*	6,061,616	4,795,837	2,751,439	1,824,633	305,959	
Change in Fund Balance	(1,265,779)	(2,044,397)	(926,806)	(1,518,675)	3,036,130	
Projected Ending Fund Balance	\$ 4,795,837	\$ 2,751,439	\$ 1,824,633	\$ 305,959	\$ 3,342,088	

*Projected starting fund balance, excluding non-spendable portion

Project Internal Debt Limit - 90% Calculation	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected
1/9th of Projected Income Tax	25,700,412	26,373,647	27,067,078	27,892,424	28,742,530
Projected Net Debt Service	20,696,904	22,942,650	23,015,651	24,894,485	21,982,736
Net Debt Service/Income Tax	80.5%	87.0%	85.0%	89.3%	76.5%

Exhibit B - Capital Improvement Plan - Proposed Project Support

Funds Center	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected
10200-Office Of The Mayor	\$ 20,289	\$ 20,492	\$ 20,697	\$ 20,904	\$ 21,113
10202-Communications	16,944	17,113	17,285	17,457	17,632
10400-Plan Commission	107,192	108,264	109,347	110,440	111,544
14700-Finance ERP	37,052	37,423	37,797	38,175	38,556
14800-Debt Management	82,306	83,129	83,960	84,800	85,648
22500-Transportation	667,515	674,190	680,932	687,741	694,619
23100-Streets, Bridges & Harbor	251,604	254,120	256,661	259,228	261,820
35000-Engineering Services	5,078,405	5,129,189	5,180,481	5,232,286	5,284,609
40100-Parks	415,185	419,337	423,530	427,766	432,043
Total Project Support	\$ 6,676,492	\$ 6,743,257	\$ 6,810,689	\$ 6,878,796	\$ 6,947,584

Exhibit C - Capital Improvement Plan Project Closeouts

Department	Project Year	Project Name	Closeout
Building & Code Compliance	2018	Facility Improvements	6,835
City Council	2023	Upgrades 21st Floor	744
Fire & Rescue	2021	Vehicle Replacement	436
Fire & Rescue	2022	Fire Vehicles	701
Fire & Rescue	2022	Self-Contained Breathing Apparatus	394,077
Fire & Rescue	2023	Automated Vehicle Locating system	6,256
Information Technology	2020	City Works PLL	2,940
Information Technology	2020	Windows 7 & office migration plan and implementation	545,286
Information Technology	2021	Expand Call Manager (for WAN Refresh)	175,000
Information Technology	2021	Network Security Enhancements and Airgap	100,000
Information Technology	2021	Storage Area Network Upgrade	15,838
Information Technology	2022	Information Technology Infrastructure	238,575
Information Technology	2023	Telephony Upgrade	77,000
Non-Departmental	2022	1% for Environment	340,000
Parks & Youth Services	2021	Harvard Overlook Improvements	95,000
Parks & Youth Services	2022	Park Infrastructure Improvements.	8,535
Police	2021	Vehicle Replacement	331,490
Police	2022	Police Vehicles	20,285
Public Service	2020	Willys Park Improvements	79,079
Public Service	2021	Frederick Douglass Community Center Improvements	844,341
Public Service	2021	2021 Blight Program Equipment	33,799
Public Service	2021	2021 Facility Operations	5,208
Public Service	2022	Vehicles (Non-Public Safety)	125,396
Public Service	2022	HVAC Replacements	163,037
Public Service	2022	Landfill Cell Design	1,518
TDOT	2017	Major Street Paving Matches & Planning	25,322
TDOT	2020	Bridge Matches & Planning	30,890
TDOT	2020	Front Street walk ways/street lights	150,000
TDOT	2020	Levis Square Final Phase	181,314
TDOT	2020	Major Roadways - Matches & Planning	2,978
TDOT	2021	Replace SBH Excavator	15,172
TDOT	2022	2022 Major Roadways - Matches & Planning	50,000
TDOT	2023	Sidewalk Improvements	192,004
TDOT	2023	Traffic Signal Equipment	110
Total			4,259,165

Exhibit D - Capital Improvement Plan Proposed Project Appropriations

Division	Project Title	Proposed Funding	Project Description
City Council	2025 DIP Allocation	300,000	District Improvement Program for City Council Districts
Engineering and Construction	Roads Matches & Planning	15,000,000	Annual amount for city match for road projects
Facilities Operations	Building Improvements/HVAC	275,000	Building improvements to various city buildings
Facilities Operations	Municipal Court Clerk Office Renovations	100,000	Building improvements to TMC Clerk Office
Fire	Fire Vehicles	600,000	Replace fire vehicles
Fire	Fire Equipment	250,000	Fire equipment
Fleet Operations	Vehicles (Non-Public Safety)	1,100,000	Replace non-public safety vehicles
IT	IT Infrastructure	200,000	Various enhancements to city IT infrastructure
IT	IT Security Improvements	200,000	Enhancements to infrastructure security
IT	City-wide Computer Replacements	250,000	Replacement program for computers
IT	MDT Replacement for Public Safety Vehicles	750,000	Mobile data terminals for Police and Fire vehicles
Parks, Recreation, and Community Enrichment	Crossgates Playground	100,000	Crossgate Park playground (TPS partnership)
Parks, Recreation, and Community Enrichment	1% for the Arts	532,417	TMC Required 1% for the Arts Contribution
Police	Police Vehicles	500,000	Replace police vehicles
Police	Police Equipment	1,925,000	Police equipment, including SBITA for body camera cloud storage
Road and Bridge Maintenance	Bridges Matches & Planning	1,950,000	Annual amount for city match for bridge projects
Road and Bridge Maintenance	MLK Bridge Improvements	800,000	Continued improvements to MLK bridge
Solid Waste	Landfill Equipment	1,200,000	Replacement of waste handler
Streets & Bridges	Snow Plow	375,000	Snow Plow
	Total	26,407,417	

Exhibit E - Road Improvement Fund Plan

Projected Sources	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected*	2025-2029 Total
Income Taxes	\$ 25,153,060	\$ 25,807,040	\$ 26,478,023	\$ 27,272,363	\$ 28,090,534	132,801,020
Total Sources	25,153,060	25,807,040	26,478,023	27,272,363	28,090,534	132,801,020

Projected Uses	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2025-2029 Total
Residential Road Projects	26,000,000	24,000,000	25,000,000	25,500,000	26,500,000	127,000,000
Project Support	1,601,457	1,612,830	1,624,317	1,635,919	1,647,637	8,122,160
Total	27,601,457	25,612,830	26,624,317	27,135,919	28,147,637	135,122,160

	2025 Projected*	2026 Projected	2027 Projected	2028 Projected	2029 Projected
Projected Starting Fund Balance	3,218,444	770,047	964,256	817,962	954,406
Change in Fund Balance	(2,448,397)	194,209	(146,294)	136,444	(57,102)
Ending Fund Balance	770,047	964,256	817,962	954,406	897,304

*Projection Assumes Renewal of Temporary 0.25% Income Tax Dedicated to Road Improvements

Exhibit E - Road Improvement Fund Plan Project Appropriation

Division	2025 Appropriation
Engineering and Construction	26,000,000