



**Mayor's Office of
Neighborhood Safety
and Engagement**

City of Toledo

**2026 Budget Hearing
January 8, 2026**



Moment of silence and reflection.

Agenda

2025

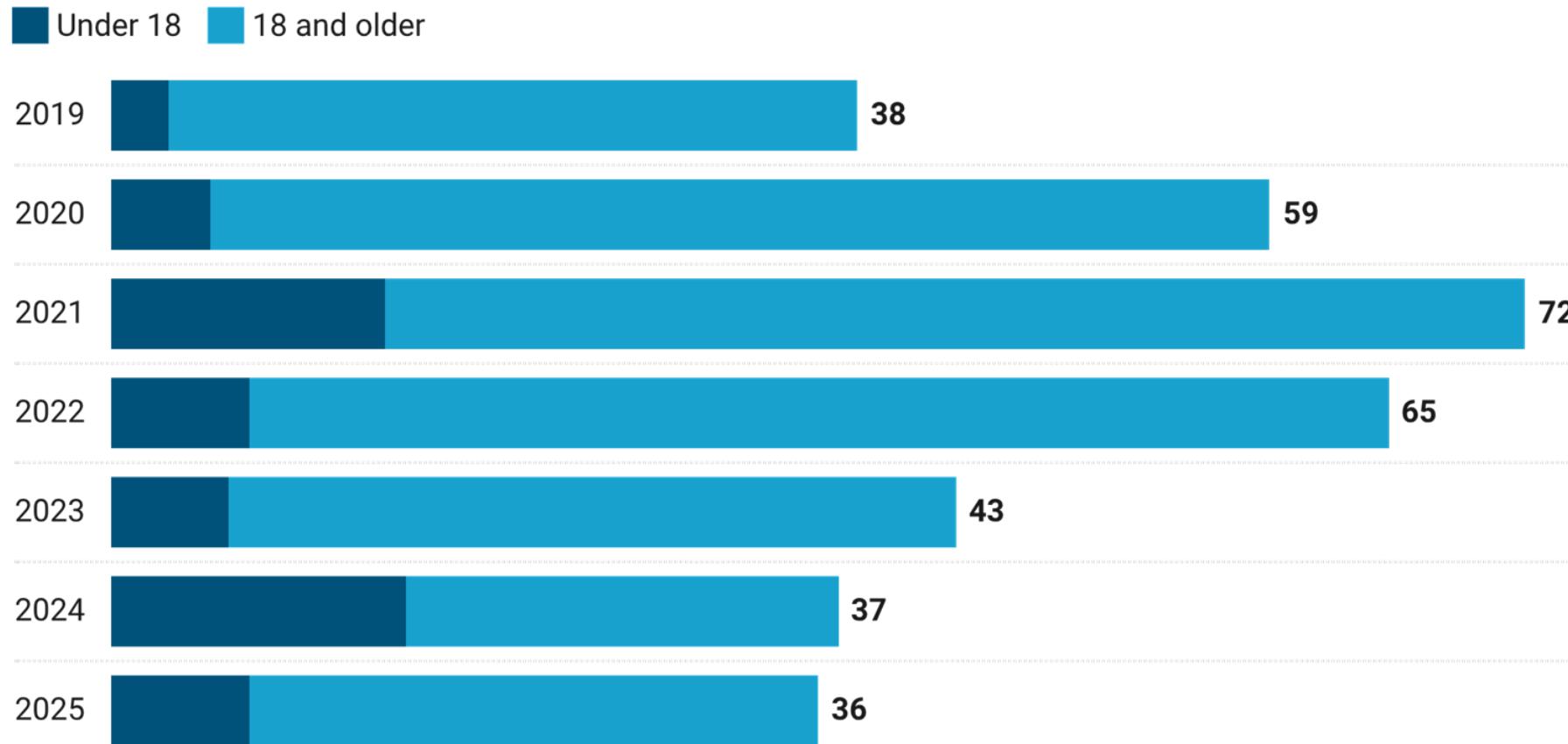
- Violence review
- MONSE in 2025
 - Proposed VS actual
 - Save Our Community
 - Peace in Motion

2026

- Proposed budget highlights and initiatives
- 2026 proposed org chart (MONSE's role in Community Services/Impact)
- Schedule of FTE positions
- Proposed expenditures
- Cost of Gun Violence

Community perspectives

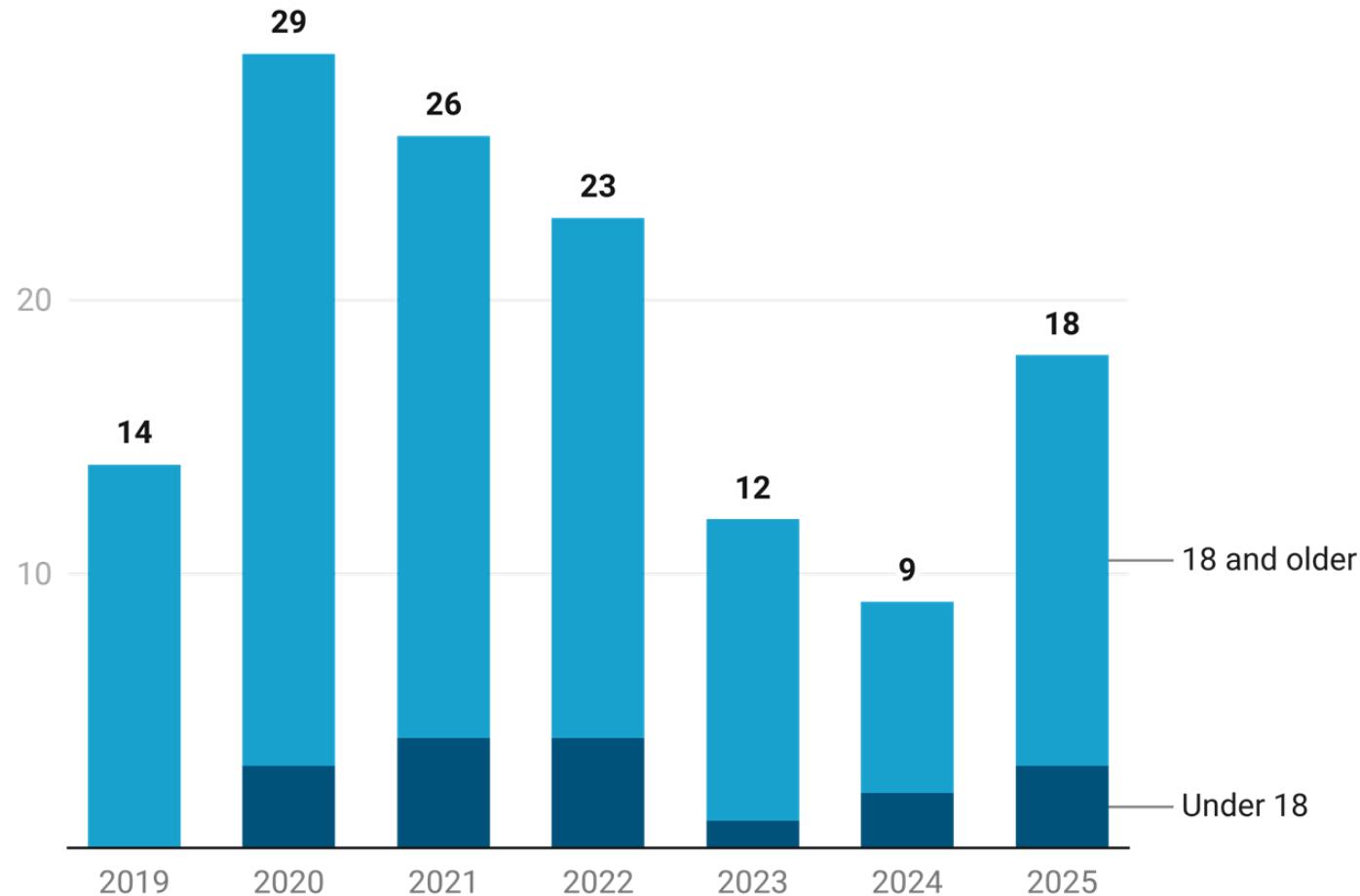
Violence Review - Homicides*



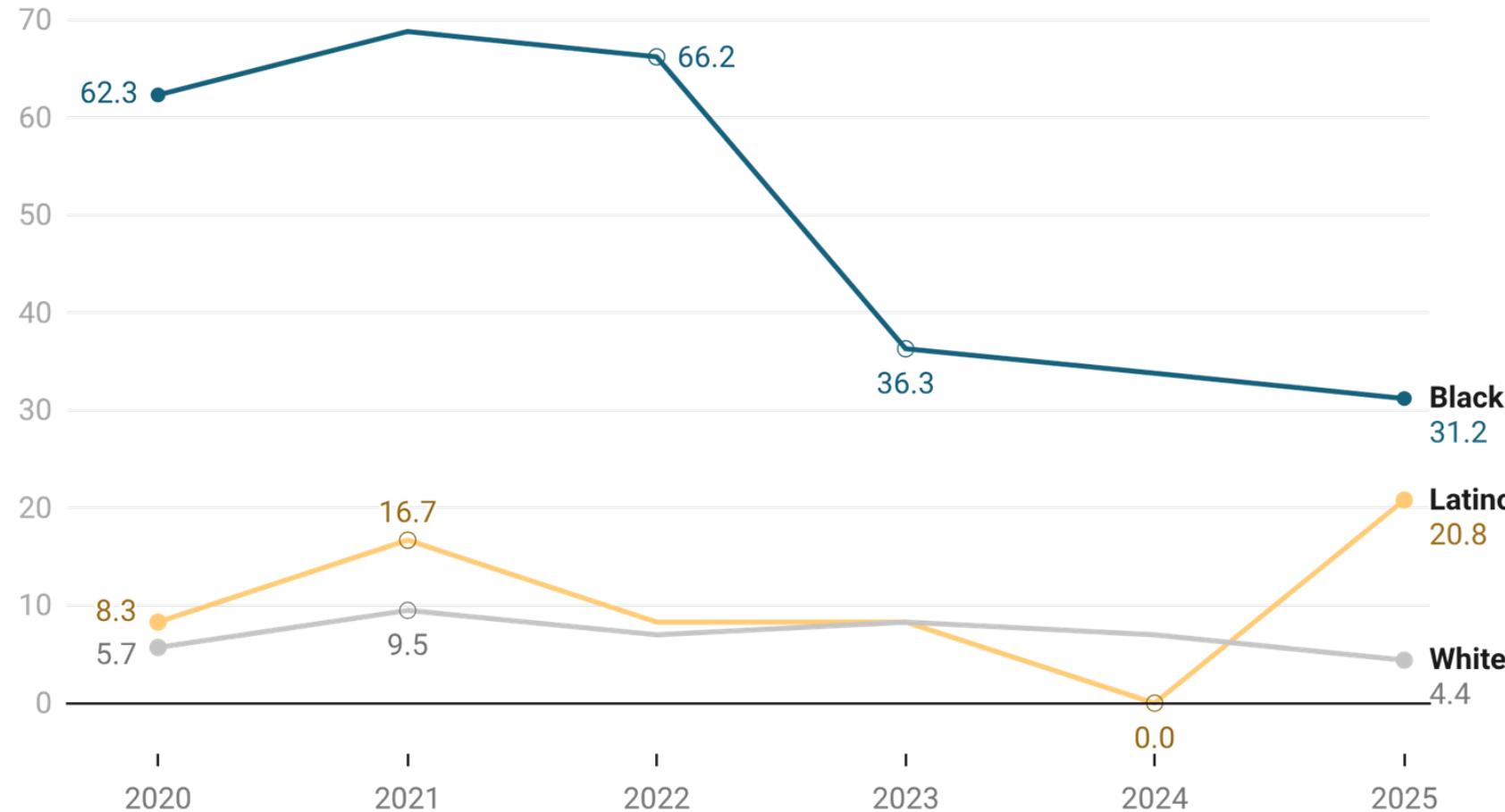
Does not include police-involved shootings.

Source: Toledo Police Department

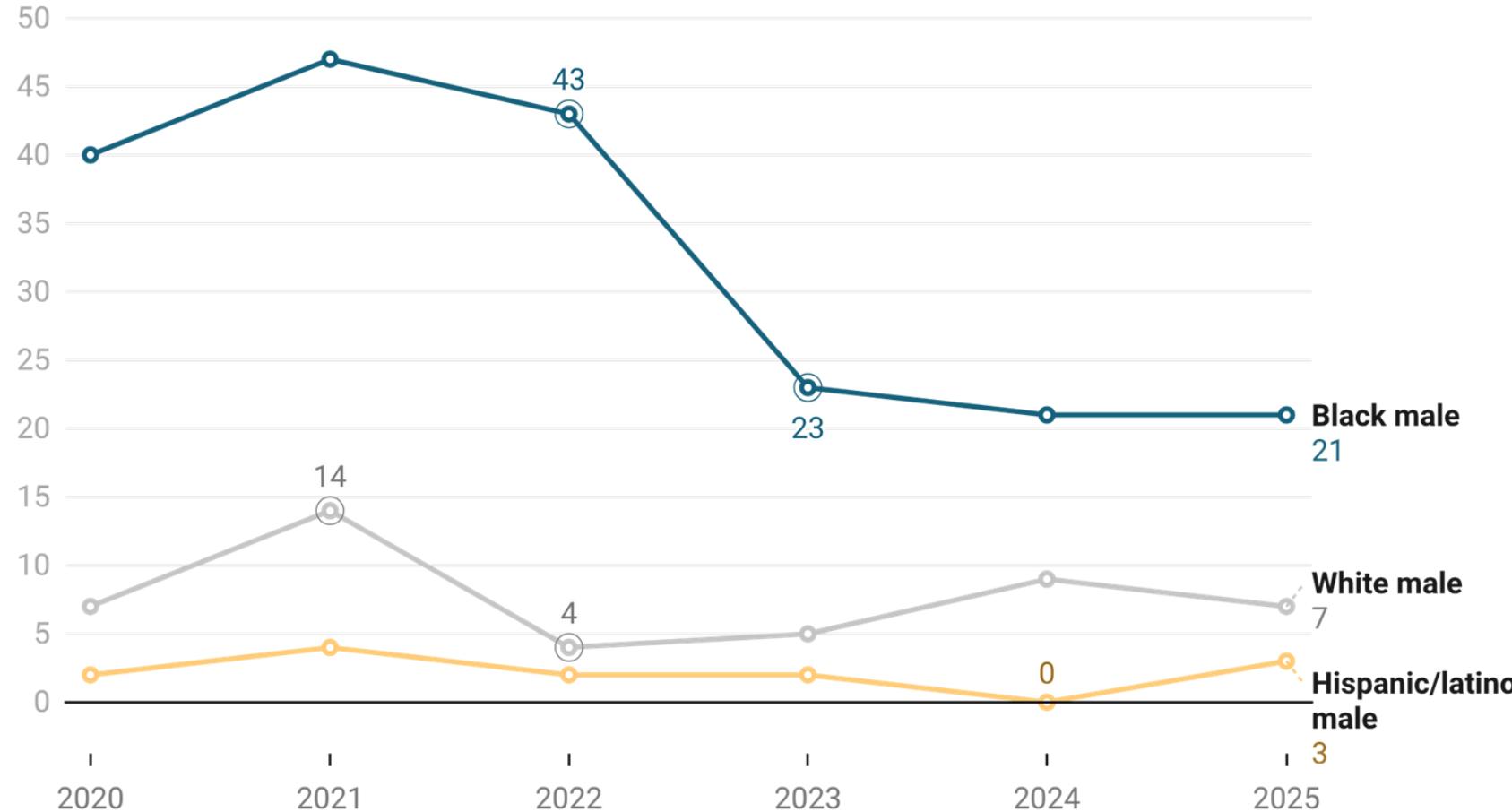
Violence Review - Number of Homicides between May and August



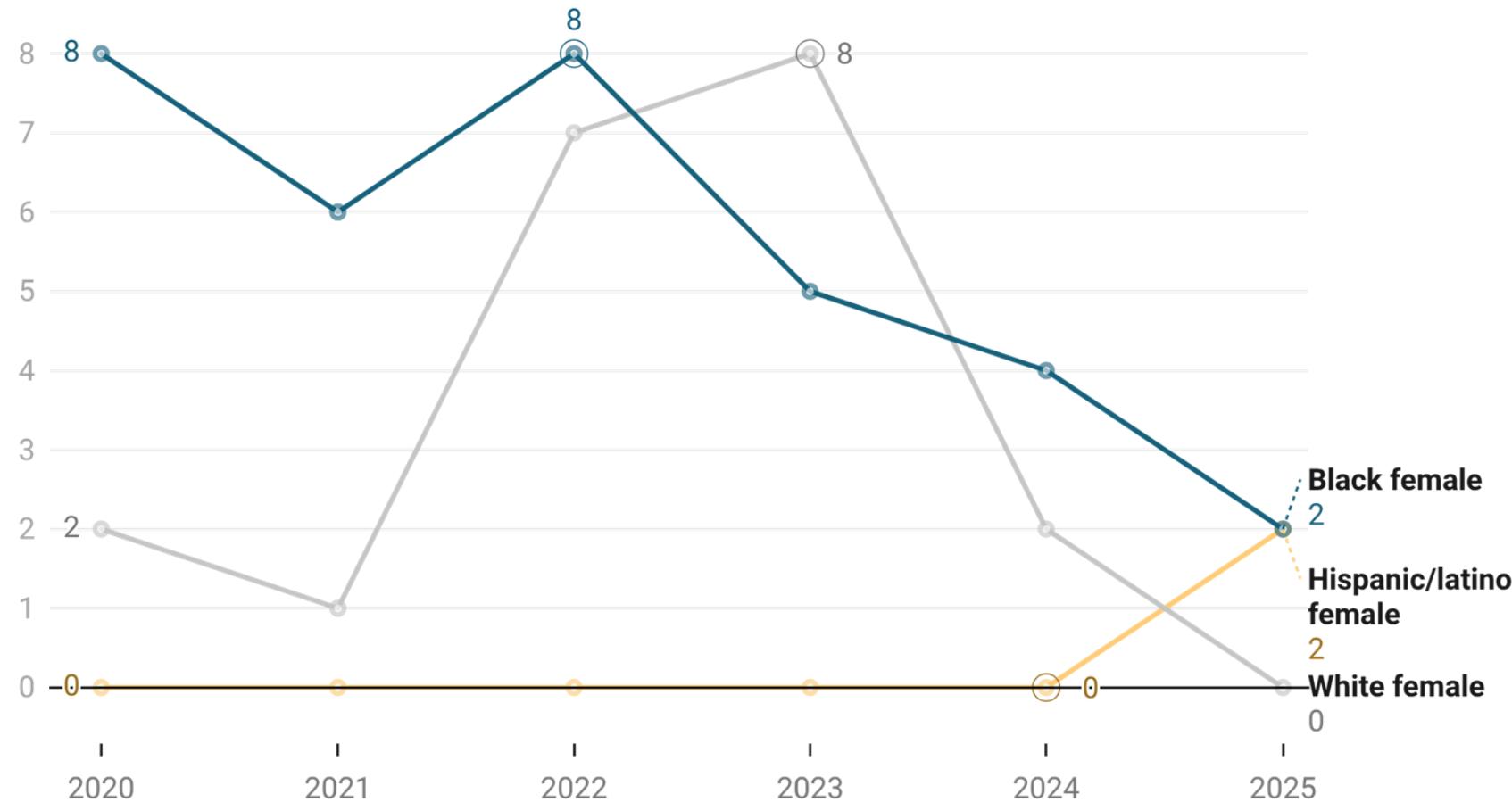
Violence Review - Homicide *Rate* by Race of Victim



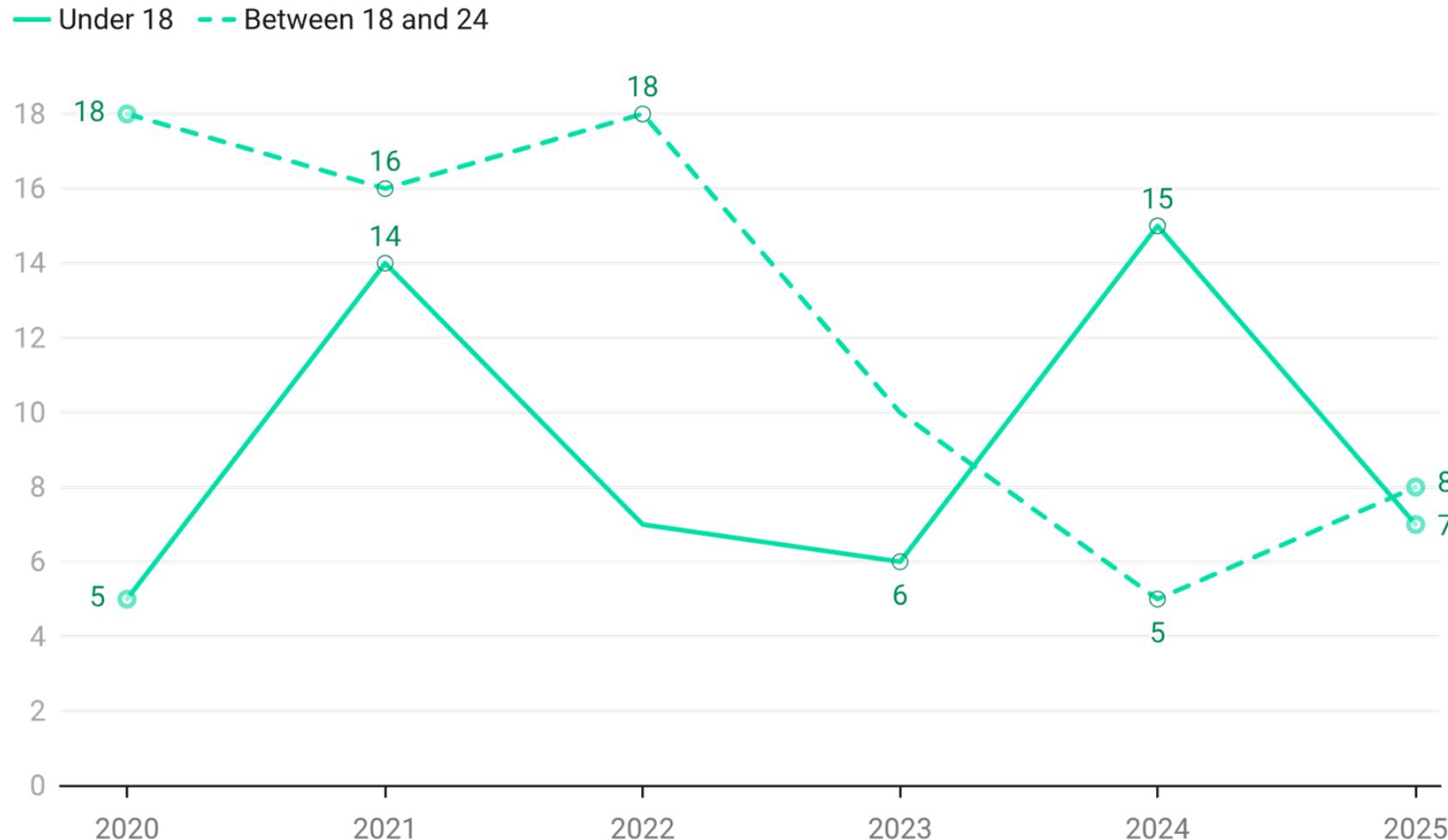
Violence Review - *Number* of Homicides Among Males by Race



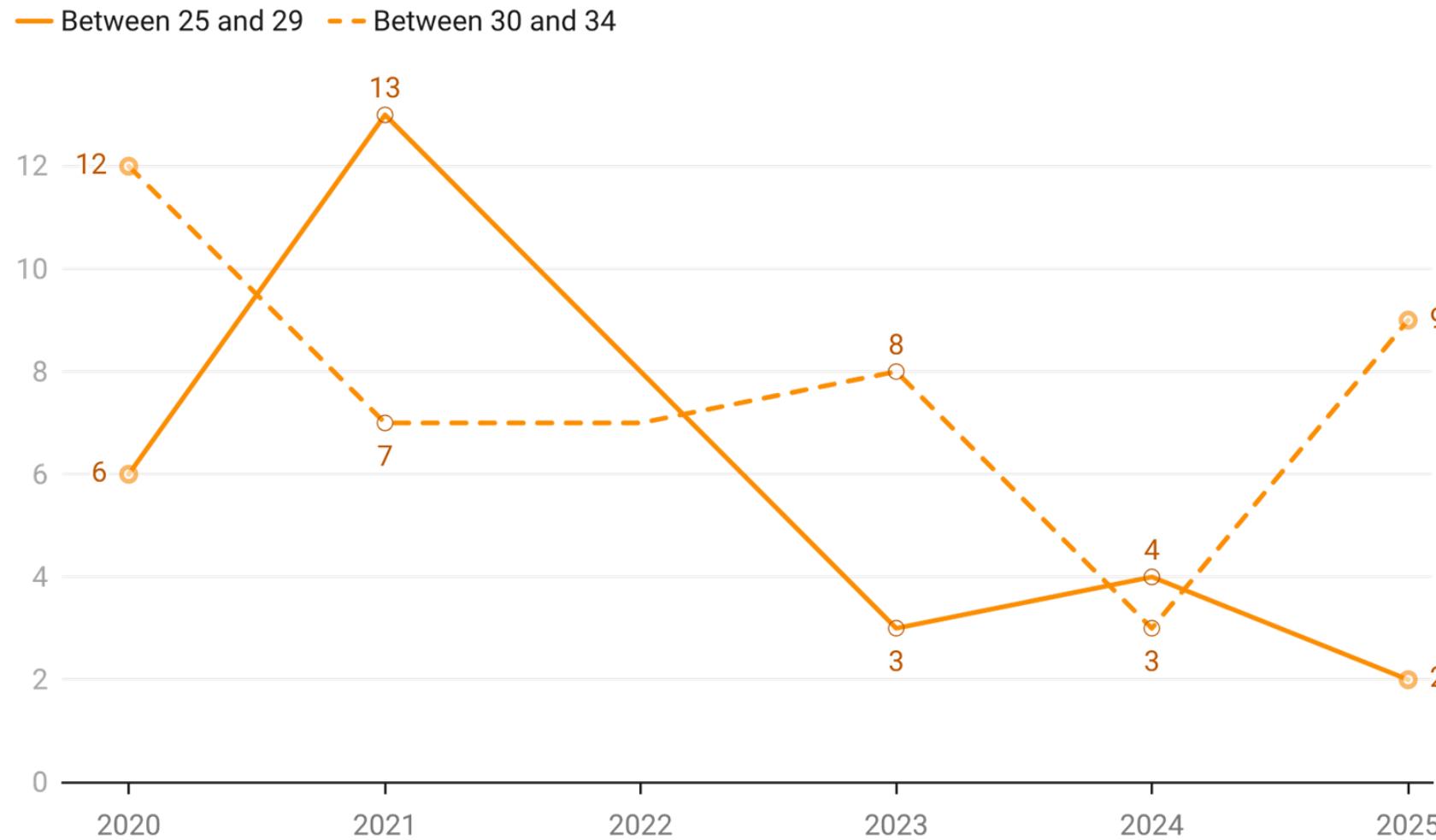
Violence Review - Number of Homicides Among Females by Race



Violence Review - Number of Homicides Among Youth and Young Adults



Violence Review - Number of Homicides Among 25 to 34 Year-Old Adults



MONSE in 2025

2025 Proposed Budget Highlights VS Actual

Save Our Community

- Increase caseload to 105 | Ended year with **98 participants**
- Increase employment program to 20 | **17 in 2025, 38 funded** for 2026
- Engage with Lucas County Juvenile Courts | **7 referrals**
- Continued training and capacity building | CVI workshops, TA from national partners, two staff certified as Rewire CBT Catalysts
- Improve data collection & outcome transparency— case management migration to Apricot 360 4Q 2025. Quarterly reporting in 2026.

Peace in Motion

- Peace in Motion plan finalized and adopted- **May 2025**
- Community Action Table & Violence Reduction Council
- Roca partnership + Rewire CBT
- Youth and family engagement
- Capacity building and training
- SOC sustainability plan - **In progress** as part of BJA needs assessment
- Comms campaign – **Did not launch**. Planning for Summer 2026
- Social media conflict – Actively do social media interventions, but **did not launch** training and support for organizations, parents, youth, etc.
- Safe Passage— Continued small-scale; pilot with TA from Alliance for Concerned Men **did not launch**. Planned launch for '26-'27 school year.

Fostering Hope & Healing

- Coordinated response / victim's services team
- Support grassroots and CBOs
- Healing & Compassion Fund
- Resource Guide

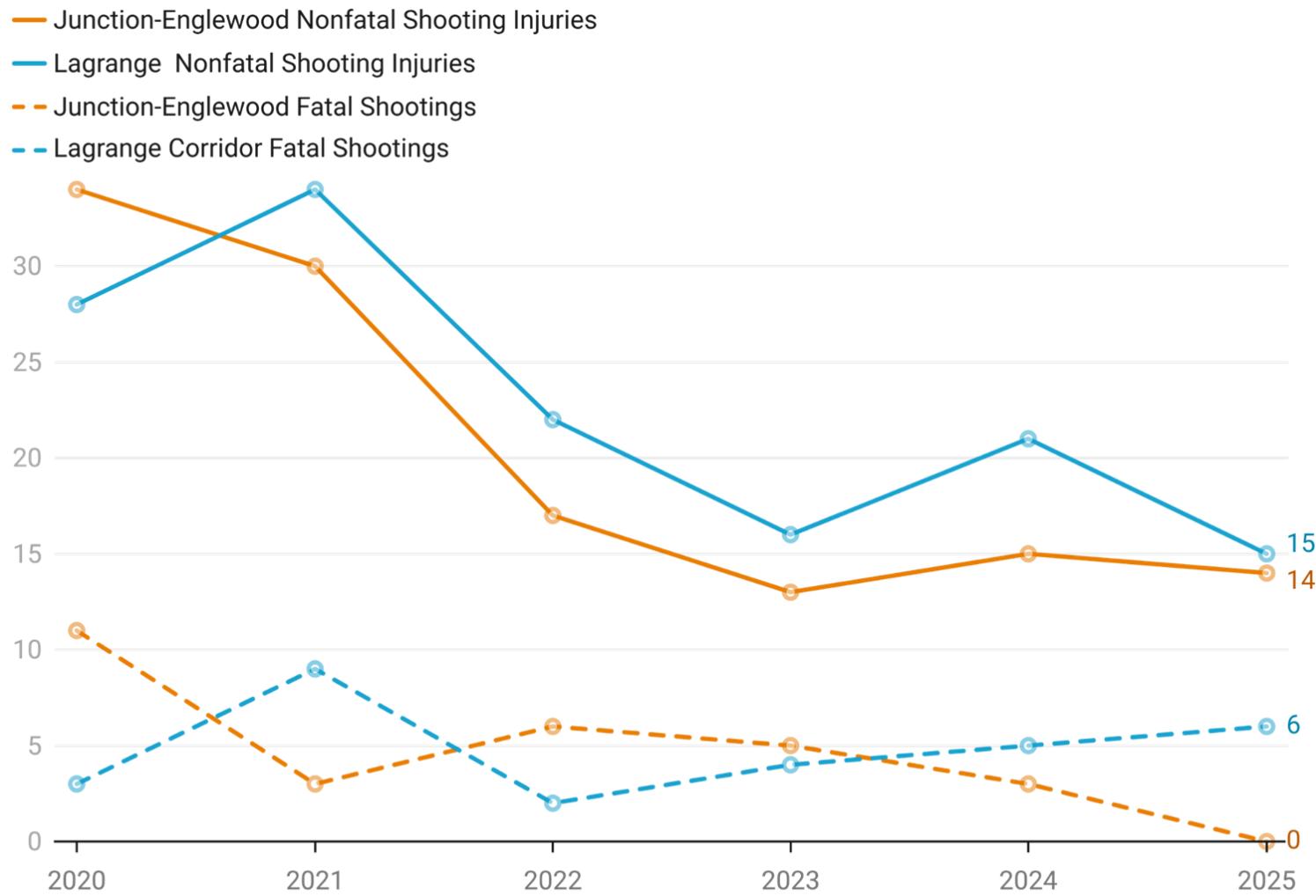
How did our plans change?

- Received \$2M grant through BJA – finalizing needs assessment and preparing to launch training Academy
- Mowbility Aid funded through Toledo Community Foundation
- Contract with Hoodstock Foundation
- Increased programming and outreach (e.g., Elevate Kings, SOC Summer Pools, Flag Football Tournament, charter school visits)
- Cities United Leading the Way Tour
- Young Leaders Collective launch
- Did not pursue YouthBuild funding
- Director took a leave of absence

Save Our Community Year in Review

- 11 staff and 1 independent contractor
- SOC Commissioner Raymond Campos
- 98 participants
 - Risk factors include affiliation, serious fights, direct and/or chronic exposure to gun violence, justice system involvement, violent injuries (self, friends, or family), social media conflict, and intimate partner violence.
- **Addressing risk factors**
 - Coordinated response (safety planning, conflict management, social media intervention, relocation)
 - **48 mediations**, non-aggression agreements, and de-escalations to prevent violence or retaliation.
- **Increasing protective factors**
 - Pro-social engagement
 - Rewire CBT groups, Young Leaders Collective, Elevate Kings healthy relationships group, Man Day, volunteer opportunities, mentorship referrals, monthly MIC award, etc.
 - Behavior change communication
 - Rewire CBT 1:1, pros & cons/decisional balance, and some Motivational Interviewing
 - Closed-loop referrals for employment, housing (**9 participants** approved for Park Apartment transitional housing), mental health, and basic needs
 - In-person support and advocacy
- **Community engagement**

Save Our Community - Fatal and Non-Fatal Shootings



Save Our Community Year in Review



Peace in Motion Year in Review

- Plan adopted by City Council in May 2025
- Cities United Leading the Way Tour and Annual Convening
- Peace in Motion Commissioner Joshua Davies
- **42 recommendations and 5 high-level goals**, including:
 - Needs Assessment & Landscape Analysis – finalize in 1Q 2026 alongside BGSU Center for Regional Development
 - Community-Level Coordinated Response - 72-hour response and referrals to continuum of care, rapid relocation, incident review, and conflict management
 - Violence Reduction Council – **4 reviews** focused on young black men and women; development of Street Intervention Specialist role, re-entry safety planning among high-risk youth with gun charges, and increased buy-in for hospital-based violence intervention.
 - Healing & Compassion Fund - launched, has approved **\$27,978.34** in funding for 18 households, including for relocation, support due to loss of income, car repairs, home repairs, and funeral and memorial support.
 - CVIP Training Academy – planning phase alongside BGSU Center for Regional Development. Will launch in 2026.
 - SOC Employment – Expanded and diversified funding streams; 3 funded programs, 17 SOC participants hired in 2025; 38 anticipated in 2026 through Mowbility Aid project, CDBG-funded job placement, and partnership with WGTE and Reinvest Toledo funded through Toledo Community Foundation
 - Youth Leadership – Launched Young Leaders Collective beginning of 4Q 2025

MONSE in 2026

2026 Proposed Budget Highlights & Initiatives

Community Services / Impact

- Deepen collaboration with Youth Services and Workforce Dev
- Community Response Specialist - Victims Advocacy and Community Stabilization position
- 2nd Annual Breaking the Cycle of Violence Summit
- Shared office space

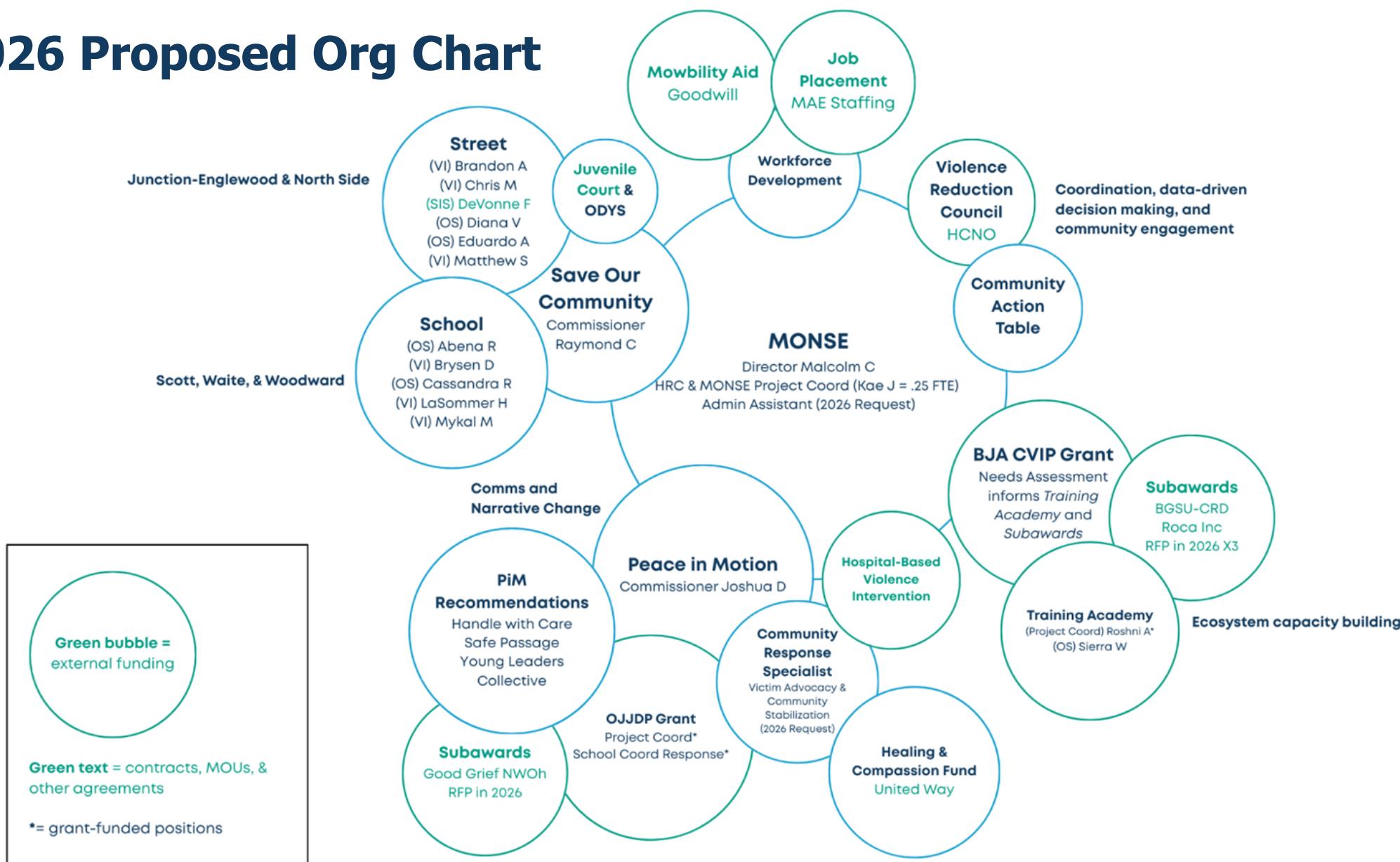
Save Our Community

- Staff wellness, growth, and development initiative
- Participant employment
- Referral, partnerships, and continuum of care pathways with health systems and ODYS
- Proactive summer planning and bolstering community outreach
- 3rd Annual Youth Summit
- 2nd Annual Intercepting Violence, Passing for Peace Flag Football Tournament
- Community Response Specialist & Response Team
- Quarterly reporting

Peace in Motion

- Peace in Motion comms / campaign
- [BJA grant] Finalize Needs Assessment & Landscape Analysis
 - CVIP Training Academy
 - Expansion and/or development of CVIP programs
 - Microgrants through Community Action Table
- Young Leaders Collective
- Grow the Healing & Compassion Fund
- Handle with Care & Safe Passage

2026 Proposed Org Chart



Schedule of Full-Time Equivalent Positions

Fund	2024 Budget	2025 Budget	2026 Proposed
General	9.00	15.00	15.25
Operation Grants	6.50	3.75	3.00
Grand Total	15.50	18.75	18.25

Request:

Add additional FTE or repurpose current staff for Community Response Specialist - Victims Advocacy and Community Stabilization role as part of Community Services/Impact restructure.

Position Title	2024 Budget	2025 Budget	2026 Proposed
Administrative Assistant	0.00	0.00	1.00
Commissioner-Administrative Services	1.50	2.00	2.00
Director-MONSE	0.00	0.00	1.00
Mayor's Assistant 2	14.00	0.00	0.00
Mayor's Assistant 3	0.00	16.75	14.25
Grand Total	15.50	18.75	18.25

Proposed Expenditures by Fund and Category

General Fund

Category	2022 Actual	2023 Actual	2024 Actual	2025 Amended	2026 Proposed
Labor	0	0	0	1,039,940	1,201,833
Pension	0	0	0	150,688	168,257
Employment Taxes & Medical	1,009	(215)	30,111	285,830	340,424
Other Personnel	0	0	0	8,250	8,388
Supplies	0	0	0	10,000	12,318
Services	69	31	0	320,450	187,706
Other	0	0	0	(743,000)	0
Total	1,078	(184)	30,111	1,072,158	1,918,926

Operation Grants Fund

Category	2022 Actual	2023 Actual	2024 Actual	2025 Amended	2026 Proposed
Labor	0	166,405	546,013	622,453	213,228
Pension	0	23,423	76,643	86,817	29,852
Employment Taxes & Medical	0	27,359	135,372	150,295	66,169
Other Personnel	0	0	0	0	1,650
Supplies	0	0	768	40,623	0
Services	0	0	7,703	2,215,020	0
Total	0	217,187	766,498	3,115,208	310,899

Request:

Increase Services line-item by 7.25%:

- Restores case management software contract to amount in 3-year agreement.
- Restores Street Intervention Specialist contract to 100% FTE.
- Restores 2nd year of Mowbility Aid job program to full match discussed in LoS.
- Maintains basic needs, SDOH, and wraparound services that can't be addressed by the Healing & Compassion Fund (e.g., rapid relocation, work boots, ID, transportation).

Cost of Gun Violence





Questions? Thank you.

➡ toledo.oh.gov