Exhibit A

Capital Improvement Fund Fiscal Plan and Projection

Projected Sources	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2026-2030 Total
Income Taxes Allocated for CIP	\$ 53,730,137	\$ 55,570,652	\$ 57,300,438	\$ 59,082,118	\$ 60,917,248	\$ 286,600,593
Other Revenues, Transfers and Closeouts	50,000	50,000	50,000	50,000	50,000	250,000
New Debt Issuance & Other Obligations	31,900,000	11,088,750	7,775,000	9,750,000	9,750,000	70,263,750
Total Sources	85,680,137	66,709,402	65,125,438	68,882,118	70,717,248	357,114,343
Projected Uses	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2026-2030 Total
Existing Debt Service (Net)	23,486,609	22,152,793	21,488,153	17,690,554	16,190,197	101,008,306
Projected New Debt Service	-	2,899,903	3,947,625	4,696,687	5,445,748	16,989,962
Project Support	7,161,889	7,233,508	7,305,843	7,378,901	7,452,690	36,532,832
Major Road & Bridge Projects - City Match	11,100,000	7,900,000	7,400,000	7,500,000	7,750,000	41,650,000
Buildings, Improvements & Equipment	29,714,607	3,188,750	375,000	2,250,000	2,000,000	37,528,357
1% for the Arts Contribution	633,213	427,595	407,924	475,976	501,841	2,446,548
Transfer to General Fund	24,000,000	24,000,000	24,000,000	24,000,000	24,000,000	120,000,000
Total Uses	96,096,318	67,802,549	64,924,545	63,992,119	63,340,475	356,156,005
Projected Fund Balance*	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	_
Projected Starting Fund Balance	12,647,077	2,230,896	1,137,750	1,338,642	6,228,642	•
Change in Fund Balance	(10,416,181)	(1,093,147)	200,893	4,889,999	7,376,773	•
Projected Ending Fund Balance	\$ 2,230,896	\$ 1,137,750	\$ 1,338,642	\$ 6,228,642	\$ 13,605,415	•

Project Internal Debt Limit - 90% Calculation	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected
1/9th of Projected Income Tax	27,390,068	28,229,770	29,094,664	29,985,503	30,903,069
Projected Net Debt Service	23,486,609	25,052,696	25,435,778	22,387,241	21,635,944
Net Debt Service/Income Tax	85.7%	88.7%	87.4%	74.7%	70.0%

Exhibit B - Capital Improvement Plan - Proposed Project Support

Funds Center	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2026-2030 Total
10200-Office Of The Mayor	\$ 21,326	\$ 21,539	\$ 21,755	\$ 21,972	\$ 22,192	\$ 108,784
10202-Communications	18,586	18,772	18,960	19,149	19,341	94,807
10400-Plan Commission	113,750	114,888	116,036	117,197	118,369	580,239
14700-Finance ERP	37,052	37,423	37,797	38,175	38,556	189,002
14800-Debt Management	86,801	87,669	88,546	89,431	90,325	442,772
22500-Transportation	746,804	754,272	761,815	769,433	777,127	3,809,451
23100-Road & Bridge Maintenance	292,070	294,991	297,941	300,920	303,929	1,489,851
35000-Engineering & Construction Management	5,416,800	5,470,968	5,525,678	5,580,934	5,636,744	27,631,124
40100-Parks, Recreation & Community Enrichment	428,700	432,987	437,317	441,690	446,107	2,186,801
Total Project Support	\$ 7,161,889	\$ 7,233,508	\$ 7,305,843	\$ 7,378,901	\$ 7,452,690	\$ 36,532,832

Exhibit C - Capital Improvement Plan Proposed Project Appropriations

Project Title		Appropriation	
City Council	Council District Improvement Program	\$ 300,000	
Engineering & Construction Management	Major Road Matches & Planning	6,500,000	
Engineering & Construction Management	Swan Creek Planning & Design Grant Match	278,000	
Engineering & Construction Management	Uptown & Junction Improvements (RAISE Grant Match)	18,000,000	
Engineering & Construction Management	Sidewalks	500,000	
Environmental Services	1% for Environment Capital	316,607	
Facility Operations	Health Department Building Demolition & Site Improvement	2,700,000	
Facility Operations	Building Improvements/HVAC	500,000	
Fire & Rescue	Fire Vehicles	1,000,000	
Fire & Rescue	Fire Building Improvements	250,000	
Fire & Rescue	Fire Equipment	250,000	
Fleet Operations	Vehicles (Non-Public Safety)	1,000,000	
Information Technology	Universal Communications as a Service (UCaaS) Implementation	220,000	
Information Technology	IT Data Center Redesign	175,000	
Information Technology	ICT Infrastructure	200,000	
Information Technology	Budgeting Software Subscription	750,000	
Information Technology	Universal Communications as a Service (UCaaS) Subscription	1,050,000	
Parks, Recreation & Community Enrichment	1% for the Arts Contribution	633,213	
Parks, Recreation & Community Enrichment	Parks Infrastructure	300,000	
Police	Police Vehicles	1,000,000	
Police	Police Equipment	300,000	
Road & Bridge Maintenance	Major Bridge Matches & Planning	4,600,000	
Road & Bridge Maintenance	Snow Plow Purchase	375,000	
Traffic Management	Traffic Devices	250,000	
Total New Project Appropriations		\$ 41,447,820	

Exhibit D

Road Improvement Fund Fiscal Plan and Projection

Projected Sources	2026 Projected	2027 Projected	2028 Projected	2029 Projected*	2030 Projected	2026-2030 Total
Income Taxes	\$ 26,642,370	\$ 27,441,641	\$ 28,264,890	\$ 29,112,837	\$ 29,986,222	141,447,961
Prior Year Project Closeouts	5,383,617	-	-	-	-	-
Total Uses	32,025,987	27,441,641	28,264,890	29,112,837	29,986,222	141,447,961
Projected Uses	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2026-2030 Total
Residental Road Projects	36,000,000	27,000,000	26,000,000	27,000,000	29,000,000	145,000,000
Project Support	1,711,786	1,723,654	1,735,640	1,747,747	1,759,974	8,678,801
Total	37,711,786	28,723,654	27,735,640	28,747,747	30,759,974	153,678,801
Projected Fund Balance	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	
Projected Starting Fund Balance	9,237,514	3,551,715	2,269,703	2,798,953	3,164,043	
Change in Fund Balance	(5,685,799)	(1,282,013)	529,250	365,090	(773,752)	
Projected Ending Fund Balance	\$ 3,551,715	\$ 2,269,703	\$ 2,798,953	\$ 3,164,043	\$ 2,390,291	

^{*}Projection Assumes Renewal of Temporary 0.25% Income Tax Dedicated to Road Improvements

Road Improvement Fund Plan Project Appropriation

Division	Project	2026 Appropriation	
Engineering and Construction	Residential Roads	\$	36,000,000