Service Plan January 1, 2021 – December 31, 2025

The Downtown Toledo Improvement District, Inc. (DTID) represents the property owners within a specific geographic area of downtown Toledo, each of whom pay a special assessment to collectively fund the District. DTID collaborates with other downtown organizations, such as the City of Toledo and Lucas County, to enhance downtown so it is an exciting, livable and economically healthy place for businesses, residents and visitors.

The Service Plan is a five-year framework for creating a welcoming, creative, safe, clean and economically healthy environment that will benefit downtown property owners, businesses and other constituents. DTID intends to deliver the following services, as determined from time to time by the Board of Directors:

- 1. Public Spaces and Placemaking
- 2. Supplemental Security and Hospitality
- 3. Event Management
- 4. Business and Residential Development
- 5. Communications and Marketing
- 6. Member Services

FAQs

What is a special improvement district?

A special improvement district (SID) is a designated zone within which services are provided above and beyond the level offered by the local government. Through this mechanism, property owners decide what kind and what level of downtown management services they need and then they exert direct control over the delivery of those services.

Do SIDs exist elsewhere in Ohio?

Yes, all the major downtowns have a SID or a combination of SIDs. You will find them in Akron, Bowling Green, Cincinnati, Cleveland, Columbus, Dayton, and Findlay.

Why does downtown Toledo need coordinated management and marketing services?

Suburban properties, including office parks and shopping malls, are developed, managed, and marketed by a single ownership group or management company. By contrast, ownership of

downtown buildings and land is divided among 170 individuals and companies located in 11 different states with no coordinated management to advocate for their interests, provide common services, or promote downtown as a destination. DTID works to meet the expectation that owners have for a vibrant, diverse, safe, and economically successful district.

How does a property owner pay the assessment?

Assessments are collected by the Lucas County Auditor's Office. Notification that your assessment is due appears as part of your semi-annual property tax.

The assessment is a fixed amount over the five-year period. There will not be an increase during that period.

Once the owners, representing 60% of the front footage in the District, sign the petition to renew the Service Plan and Budget, then everyone in the District receives an assessment for their required portion.

How is the assessment calculated?

By state statue, the special improvement district assessment must be apportioned equitably among all property owners within the service delivery area. Seventy-five percent of the cost is based upon the assessed value of your land and building, and 25% according to its front footage. Front footage, as defined by Ohio Revised Code 1710, is all real property located in the District that abuts upon any street, alley, public road, place, boulevard, parkway, park entrance, easement, or other existing public improvement within the District. The formula equally distributes the burden among large and small property owners.

How long has DTID been in existence?

The property owners in downtown have historically voted for DTID in the following assessment cycles: 2006 - 2010, 2011 - 2015, 2016 - 2020.

Public Spaces and Placemaking

Goal: Deliver services that make the District cleaner, visually appealing and environmentally maintained through the most technologically effective methods available. Cleaning services are delivered by the ambassadors who provide a highly visible street presence throughout the District seven days a week.

OBJECTIVES ARE:

- Clean and power wash sidewalks, benches, trash containers and other fixtures in the pedestrian right of way
- Remove weeds, litter, animal waste and cigarette butts, sweep sidewalks, pick up leaves, detailed cleaning of pedestrian right of way
- Remove graffiti from fixtures in the public right of way and from pedestrian level building facades that front upon public streets and alleys with property owners' approval
- Perform supplemental snow, ice, leaf and construction debris removal in areas that are not the
 responsibility of the property owners or governmental workers, for example, crosswalks at
 corners, street curbs and storm sewer openings and grates
- Assist the City of Toledo, as requested, to help in the maintenance of the City of Toledo parks
- Inspect and report to public and private entities, the failure to timely deliver services or maintain property including the city, private property owners, private trash collectors and other services providers
- Through public/private partnerships, coordinate and leverage streetscape improvements to make traveling to and within Downtown more inviting for pedestrians, bicyclists, boaters, and motorists through creative placemaking
- Proactively work with the City on built-environment issues including sidewalks, planters, bike
 racks, street trees and grates, etc. as well as the purchase and installation of liter receptacles
 and other streetscape additions.

Our ambassadors have removed 248 tons of trash:

47 tons in 2016

56 tons in 2017

66 tons in 2018

79 tons in 2019

Supplemental Safety and Hospitality

Goal: Provide services that make the District a safer and friendlier place.

OBJECTIVES ARE:

- Provide ambassador service for the general public including giving general information, directions and assistance, maps and offering hospitality
- Maintain a visible presence before, during and after downtown events such as parades, fireworks, concerts, athletic competitions, 5Ks, festivals, etc.
- Facilitate partnerships among retailers, restaurants, property owners, Toledo
 Police Departments and Toledo Edison to enhance and optimize storefronts,
 lighting and maintenance
- Assist in the intervention and prevention of crime, maintain efforts to reduce aggressive panhandling, and vagrancy by teaming with the Toledo Police Department
- Give umbrella or after-hours personal safety escorts as requested
- Jumpstart or change flat vehicle tires as practical
- Be knowledgeable on interacting with the homeless about social service safety-net programs
- Be readily available when needed and always with a smile

Ambassadors are trained in:

CPR
Social Services Availability
Weather emergencies
Evaluating dangerous situations
Trip hazards
Reporting using Engage Toledo
Motorist assistance

Hospitality Assist contacts:

2016 - 18,000

2017 - 25,000

2018 - 71,000

2019 - 84,000

Communications and Marketing

Goal: Maintain and enhance the image and awareness of downtown to influence and increase its usage as a vibrant hub of reginal activity where people invest, shop, play, work, dine and live.

OBJECTIVES ARE:

- Implement an integrated marketing program including public relations, cross promotions, media relations, marketing and other tools that positions downtown Toledo as a premier business address, the region's cultural/entertainment/recreational destination and a thriving urban neighborhood
- Manage a comprehensive website and social media that brands "Downtown Toledo" as an ideal location for businesses, a unique residential neighborhood, and the place to be for arts, entertainment, and recreation. This includes an up to date calendar that reliable for the public and City of Toledo staffs
- Produce a mix of publications and materials that promote downtown Toledo
- Be a resource for new businesses and assist with promotional opportunities that help them gain exposure with the community and local media including openings and other events
- Deploy media releases, engage in media relations activities and be available to media to discuss downtown events and activities
- Coordinate with other Toledo entities on communication of events and activities

Event Management

Goal: Create a framework that further elevates downtown's event options for diverse audiences.

OBJECTIVES ARE:

- Support events that bring diverse audiences into multiple spaces
- Coordinate with the City on the scheduling and impact of events within downtown and its stakeholders
- Be available to event coordinators for the ideation and implementation of their events
- Host Lunch At Levis and other downtown events that are exciting and professionally managed

Business and Residential Development

Goal: Provide targeted business services that directly benefit DTID members and current and potential businesses and residents.

OBJECTIVES ARE:

- Develop and implement, through a collaborative effort with ConnecToledo and economic development partners, an effective strategy to increase occupancy of commercial and residential properties
- Ensure that downtown is a vital part of the region's overall economic development strategy
- Provide direct assistance to owners, brokers, leasing agents and building managers to help improve occupancy levels
- Link downtown property owners, businesses and residents to municipal resources and other economic development tools/agencies that can provide assistance and insights
- Advocate for local, state, and federal legislation that provide more financing tools for urban housing and building redevelopment
- Raise awareness about downtown's diverse business and living options among targeted populations
- Keep an inventory on available product

Member Services

Goal: Furnish services and information management designed to increase appreciate for the downtown, strengthen the cohesiveness of the District, and improve communication among members of the District, governmental agencies and other key stakeholders.

OBJECTIVES ARE:

- Identify priorities and serve as the overall convener and facilitator for initiatives in the SID
- Serve as a resource and information facilitator
- Identify proactive solutions to challenges that impact SID property owners and other key audiences
- Attend Toledo City Council and Toledo Lucas County Plan Commissions meetings, if appropriate, when issues are being discussed relating to downtown and its stakeholders
- Speak on behalf of downtown businesses and property owners at public forums, meetings and conferences
- Advocate for the enforcement of building codes and other city regulations that impact downtown
- Provide other assistance as needed in response to requests by members

DTID Property Owner Overview

173 property owners
517 parcels
\$320,000,000 Total value of land and buildings
62% of owners are from Toledo
14% of owners in Ohio, not in Toledo
24% of owners are not in Ohio and represent 10 different states