



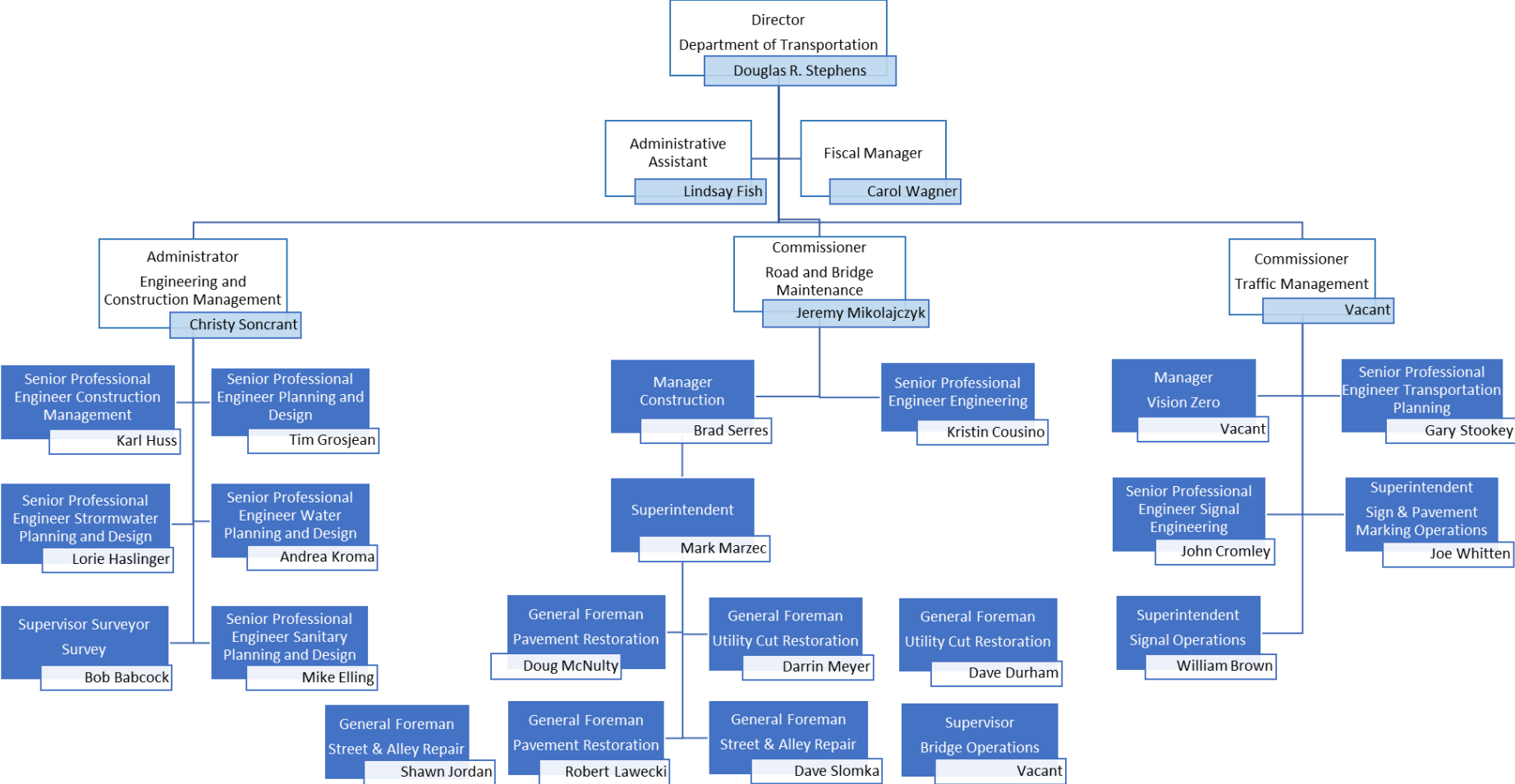
# **City of Toledo**

## **Transportation**

**2024 Budget Hearing**

**January 16, 2024**

# 2024 Proposed Organizational Chart



# 2024 Proposed Budget Highlights & Initiatives

## Department of Transportation (All divisions Included)

- Creation of the complete streets manual
- Safe Streets for All (SS4A) Grant
  - Lucas County and other regional partner are in the process of adopting Vision Zero plans
  - Application for a SS4A joint construction grant will be made (up to \$50M)
- Continued Testing of Traffic Calming Measures and Permanent Installations
- Hire a consultant and begin design on the \$52M RAISE grant project

## Traffic Management

- Roadway Restriping & High Visibility Upgrade Programs
- Signal Upgrade Program

# 2024 Proposed Budget Highlights & Initiatives

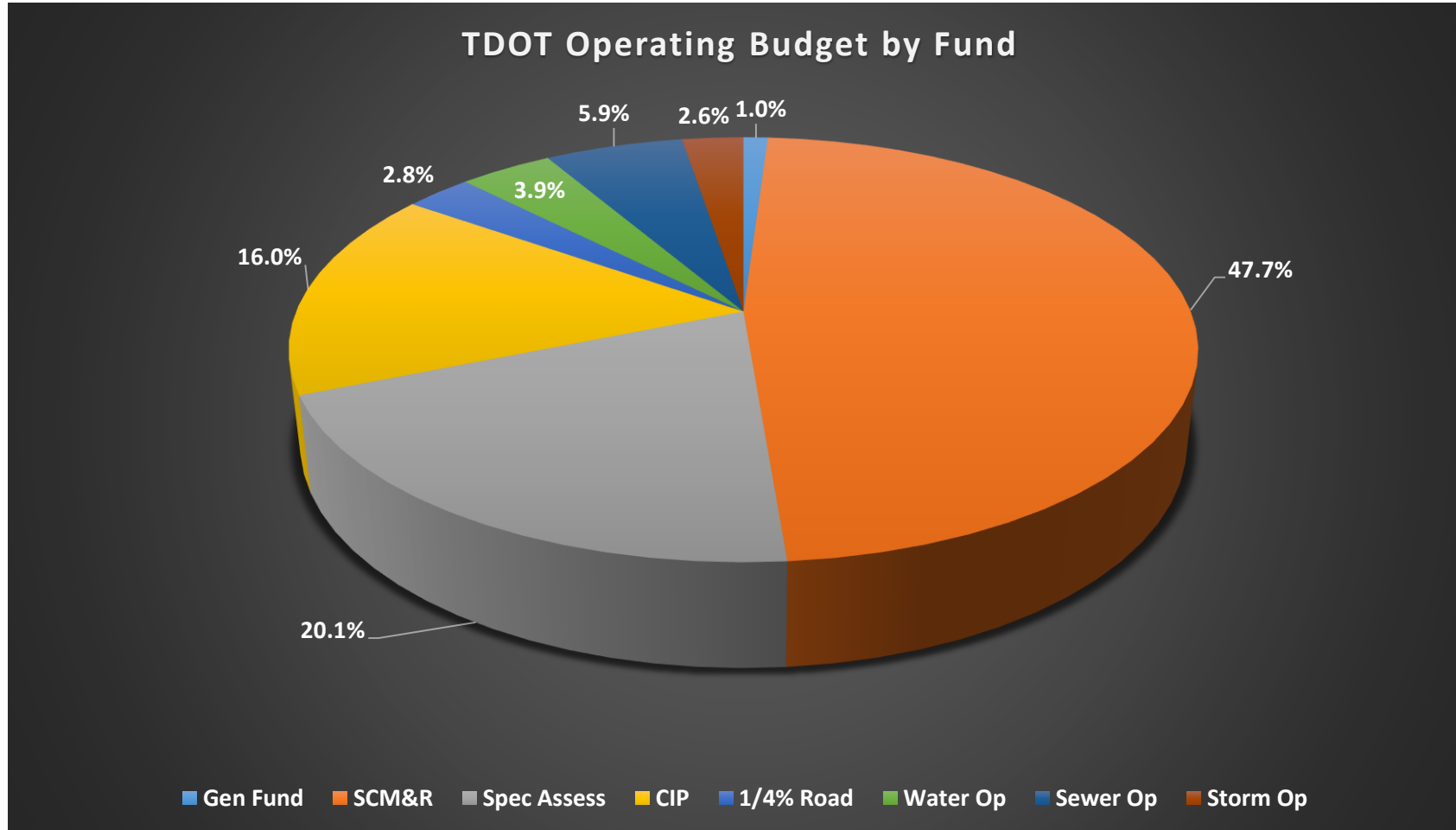
## Road & Bridge Maintenance

- Bridge Matches & Planning Program
  - MLK Bridge Upgrades and Multi-use Path Project
- MLK Sealing & Lighting Project (Final design near completion funds allocated in 2023)
- Patch & Seal Program (38.44 lane miles)
- Road, Alley, & Bridge General Maintenance Programs
- Utility Cut Restoration Program

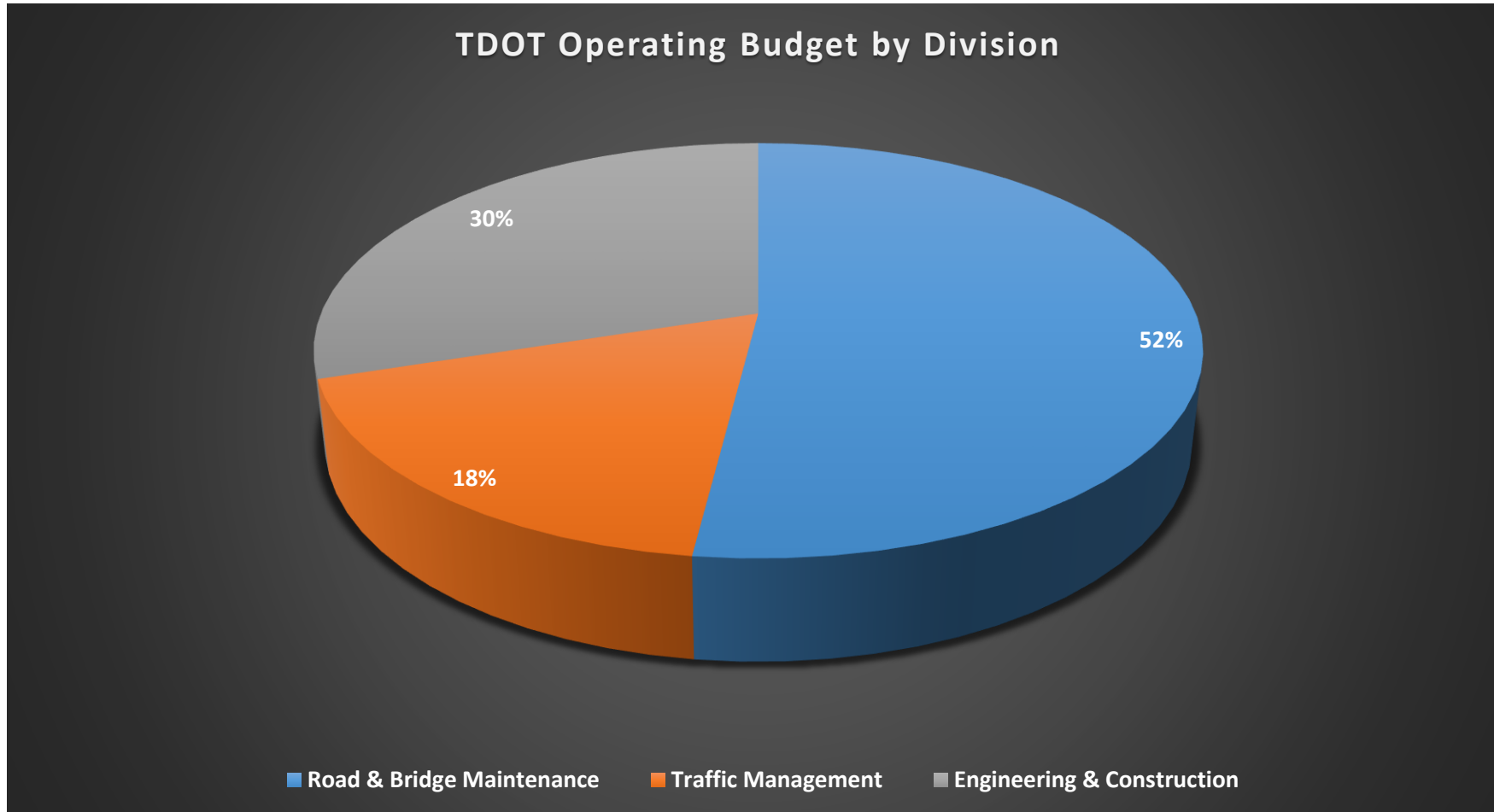
## Engineering & Construction Management

- Roadway Matches & Planning (M&P) Program (6 Roads, \$8.3M CIP, \$8.7M Grants, 15.58 lane miles)
- Residential Roadway Program (96 Roads, \$27M, \$45.67 lane miles)
- Water Capital Improvement Program (10 watermain projects of which 4 are stand alone, \$10M)
- Storm Water Capital Improvement Program (2 projects - minor storm & street improvement, \$2.35M)
- Sanitary Capital Improvement Program (5 Projects – 2 included in road projects, \$6.2M)

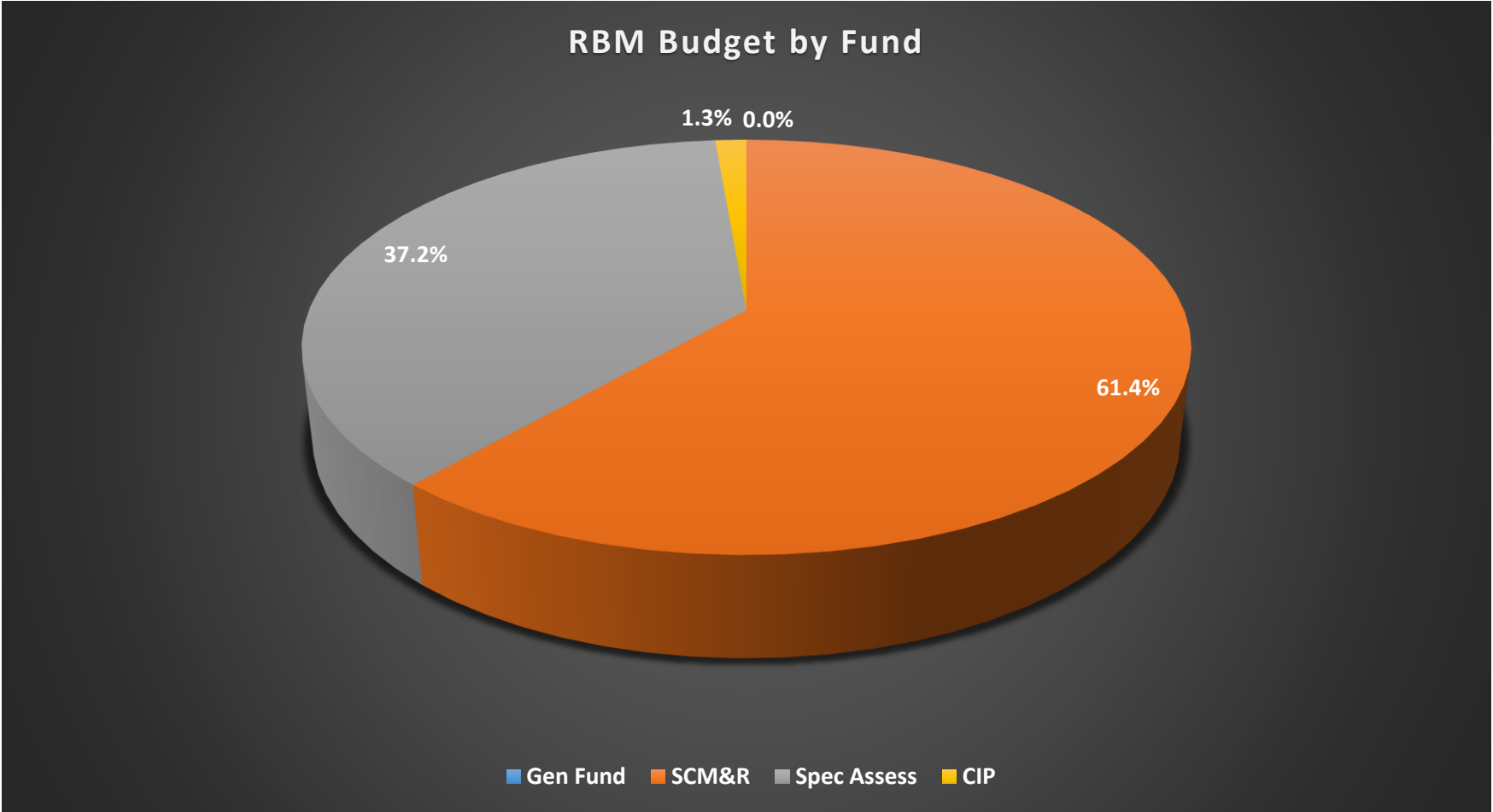
# TDOT Budget by Fund



# TDOT Operating Budget by Division



# Road & Bridge Maintenance Budget by Fund



# Street Construction, Maintenance and Repair Fund Fiscal Plan and Projection

<b>Revenues &amp; Other Sources</b>	<b>2023 Projected</b>	<b>2024 Projected</b>	<b>2025 Projected</b>	<b>2026 Projected</b>
Intergovernmental Revenues	\$ 16,700,000	\$ 17,204,000	\$ 18,220,120	\$ 18,766,724
Other Revenues	244,000	246,000	253,380	260,981
Operating Transfer	225,000	225,000	225,000	225,000
<b>Total Revenues</b>	<b>17,169,000</b>	<b>17,675,000</b>	<b>18,698,500</b>	<b>19,252,705</b>

<b>Expenditures &amp; Other Uses</b>	<b>2023 Projected</b>	<b>2024 Projected</b>	<b>2025 Projected</b>	<b>2026 Projected</b>
Labor	11,507,429	10,754,236	10,803,440	10,853,629
Supplies & Services	7,662,202	7,470,238	7,470,238	7,470,238
Capital	961,511	-	-	-
Operating Transfers	795,161	798,111	332,638	333,263
<b>Total Expenditures</b>	<b>20,926,303</b>	<b>19,022,585</b>	<b>18,606,316</b>	<b>18,657,130</b>

<b>Projected Fund Balance*</b>	<b>2023 Projected</b>	<b>2024 Projected</b>	<b>2025 Projected</b>	<b>2026 Projected</b>
Projected Starting Fund Balance	5,150,119	1,392,816	45,231	137,415
Change in Fund Balance	(3,757,303)	(1,347,585)	92,184	595,575
<b>Projected Ending Fund Balance</b>	<b>\$ 1,392,816</b>	<b>\$ 45,231</b>	<b>\$ 137,415</b>	<b>\$ 732,990</b>

## Additional Information

-Fund Balance Excludes Non-Spendable Portion of SCMR Balance



# Road and Bridge Maintenance Schedule of Full-Time Equivalent Positions

<b>Position Title</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>2024 Proposed</b>
Administrative Operations Officer	0.59	1.00	1.00
Administrative Specialist	0.40	-	-
Administrator-Administrative Services 1	-	1.00	-
Bridge Mechanic	9.00	9.00	8.00
Bridge Operator	5.00	5.00	5.00
Building And Grounds Maintenance Worker	0.80	2.00	2.00
Clerk Specialist 1	1.18	2.00	-
Clerk Specialist 2	1.39	2.00	2.00
Commissioner-Public Services	1.00	1.00	1.00
Engineering Associate	0.85	2.00	1.00
Equipment and Records Technician	0.59	-	-
General Foreman-Streets	7.00	6.00	7.00
Heavy Equipment Operator 1	9.00	-	-
Heavy Equipment Operator 2	21.00	18.00	14.00

\*continued on next page

# Road and Bridge Maintenance Schedule of Full-Time Equivalent Positions (continued)

Position Title	2022 Budget	2023 Budget	2024 Proposed
Mail Clerk	0.59	-	-
Maintenance Worker 1	0.59	20.00	19.00
Maintenance Worker 2	49.85	34.00	29.00
Manager-Public Services	1.00	2.00	1.00
Professional Engineer	1.00	-	2.00
Safety and Training Specialist	-	2.00	1.00
Safety and Training Technician	-	2.00	1.00
Secretary 2	0.59	1.00	1.00
Senior Bridge Mechanic	3.00	3.00	2.00
Senior Building And Grounds Maintenance Worker	0.40	1.00	1.00
Senior Construction Technician	1.18	2.00	1.00
Senior Professional Engineer	1.00	1.00	1.00
Senior Storekeeper	1.70	2.00	2.00
Staff Professional Engineer	1.00	2.00	-
Storekeeper	0.50	1.00	-
Street Maintenance Technician	10.00	12.00	9.00
Superintendent-Streets	0.50	1.00	1.00
Supervisor-Bridge Maintenance	1.00	1.00	1.00
Supervisor-Storeroom	0.70	1.00	-
Supervisor-Street Operations	0.50	-	-
<b>Grand Total</b>	<b>132.90</b>	<b>137.00</b>	<b>113.00</b>

# Road and Bridge Maintenance Proposed Expenditures by Fund and Category

## Street Construction Maintenance and Repair Fund

Expenditure Category	2020 Actual	2021 Actual	2022 Actual	2023 Amended	2024 Proposed
Labor	2,650,181	3,613,899	3,436,612	3,770,495	3,410,577
Overtime	295,536	668,211	705,234	600,861	700,000
Pension	531,340	589,441	593,533	955,897	843,240
Employment Taxes & Medical	1,245,794	1,413,676	1,424,575	1,978,069	1,704,019
Other Personnel	26,012	33,593	31,071	37,615	35,561
Supplies	784,534	1,434,859	1,748,365	3,505,790	1,795,399
Services	1,962,246	2,480,396	2,804,701	3,619,234	3,285,197
Capital	346,430	477,412	367,792	577,084	-
<b>Total</b>	<b>7,842,072</b>	<b>10,711,486</b>	<b>11,111,882</b>	<b>15,045,045</b>	<b>11,773,993</b>

## Special Assessment Services Fund

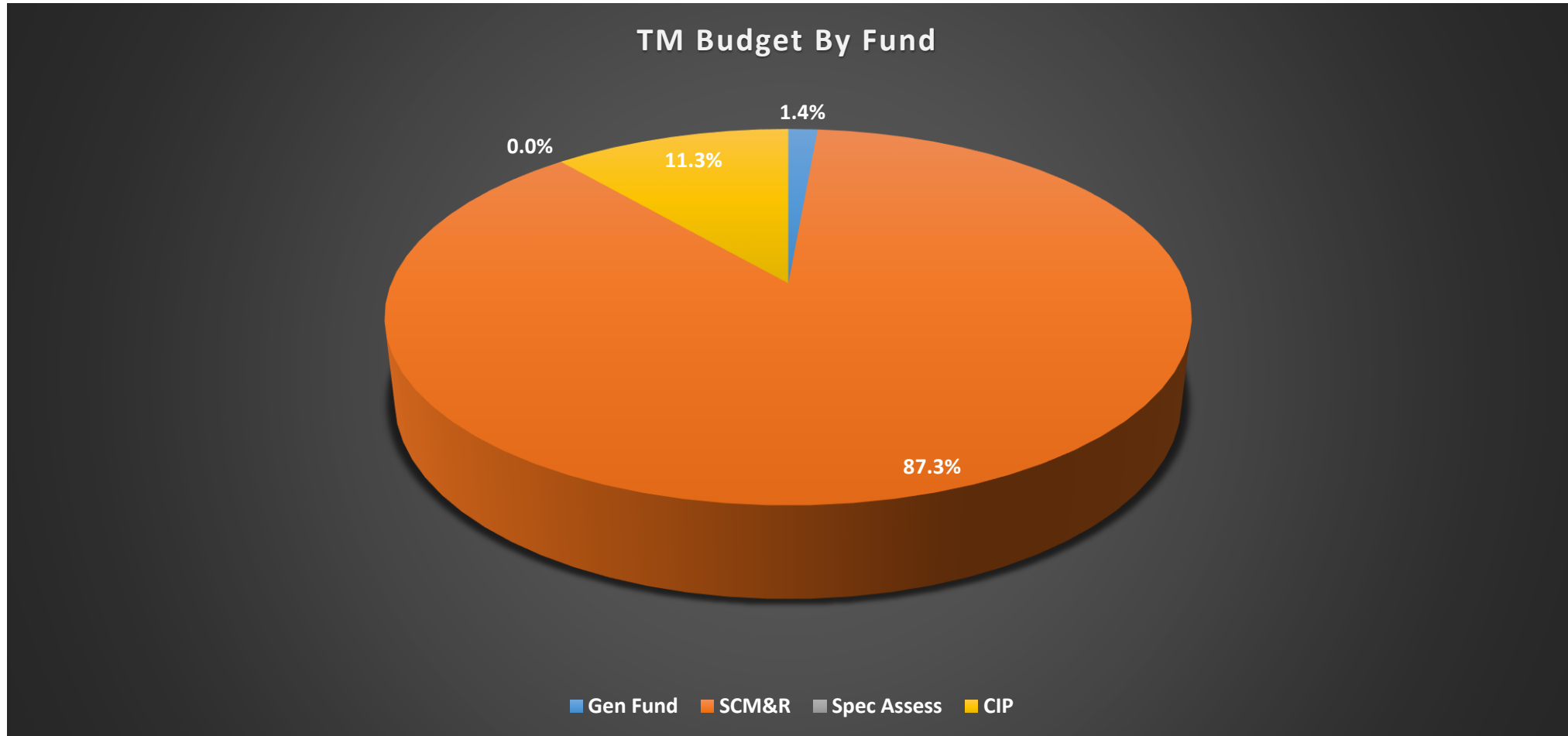
Expenditure Category	2020 Actual	2021 Actual	2022 Actual	2023 Amended	2024 Proposed
Labor	3,826,595	3,907,724	1,026,822	1,051,023	888,482
Overtime	1,016,188	1,351,377	479,382	550,052	550,000
Pension	623,307	677,778	253,659	222,632	198,324
Employment Taxes & Medical	1,362,960	1,408,631	526,139	314,884	288,889
Other Personnel	27,714	36,332	12,585	11,403	12,358
Supplies	952,430	1,957,981	542,854	2,417,000	2,404,000
Services	5,731,949	5,429,686	1,818,433	3,941,729	2,788,174
Capital	341	-	-	-	-
<b>Total</b>	<b>13,541,484</b>	<b>14,769,509</b>	<b>4,659,875</b>	<b>8,508,722</b>	<b>7,130,227</b>

# Road and Bridge Maintenance Proposed Expenditures by Fund and Category (continued)

## Capital Improvement Fund

<b>Expenditure Category</b>	<b>2020 Actual</b>	<b>2021 Actual</b>	<b>2022 Actual</b>	<b>2023 Amended</b>	<b>2024 Proposed</b>
Labor	46,567	45,400	71,699	219,815	154,276
Overtime	13,159	21,397	32,981	70	30,000
Pension	13,155	15,814	18,544	29,724	24,189
Employment Taxes & Medical	31,349	34,395	35,116	64,497	46,125
Other Personnel	1,083	1,375	1,475	1,433	2,933
Supplies	23,233	12,638	48,050	-	-
Services	659,542	2,319,226	387,842	8,546,172	5,150,000
Capital	224,356	2,438,986	494,007	254,706	-
<b>Total</b>	<b>1,012,444</b>	<b>4,889,230</b>	<b>1,089,714</b>	<b>9,116,416</b>	<b>5,407,523</b>

# Traffic Management Budget by Fund



# Traffic Management Schedule of Full-Time Equivalent Positions

<b>Position Title</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>2024 Proposed</b>
Administrative Specialist	1.00	1.00	1.00
Clerk Specialist 1	1.00	-	-
Clerk Specialist 2	1.00	1.00	1.00
Code Compliance Inspector 1	1.00	1.00	1.00
Commissioner-Public Services	1.00	1.00	1.00
Engineering Associate	2.00	2.00	1.00
Engineering Technician	-	-	4.00
Equipment Operator	2.00	2.00	2.00
Intermediate Traffic Technician	1.00	1.00	-
Maintenance Worker 1	-	4.00	2.00
Manager-Public Services	-	-	0.75
Painter	3.00	3.00	3.00
Professional Engineer	-	-	2.00
Senior Professional Engineer	2.00	2.00	2.00

\*continued on next page

# Traffic Management Schedule of Full-Time Equivalent Positions (continued)

Position Title	2022 Budget	2023 Budget	2024 Proposed
Senior Storekeeper	1.00	1.00	1.00
Senior Traffic Signal Technician	3.00	3.00	3.00
Senior Traffic Technician	3.00	3.00	-
Sign Painter	2.00	2.00	2.00
Sign Poster	2.00	2.00	2.00
Staff Professional Engineer	2.00	2.00	-
Superintendent-Sign Shop	1.00	1.00	1.00
Superintendent-Traffic Signals	1.00	1.00	1.00
Supervisor-Instrumentation	1.00	1.00	1.00
Supervisor-Traffic Signs And Painting	1.00	1.00	1.00
Traffic Signal Technician	11.00	11.00	10.00
Traffic Technician	2.00	2.00	2.00
Transportation Planner	1.00	1.00	-
Utility Worker	3.00	-	-
<b>Grand Total</b>	<b>49.00</b>	<b>49.00</b>	<b>44.75</b>

# Traffic Management Proposed Expenditures by Fund and Category

## General Fund

Expenditure Category	2020 Actual	2021 Actual	2022 Actual	2023 Amended	2024 Proposed
Labor	-	-	40,150	-	68,022
Overtime	-	-	552	-	-
Pension	-	-	5,760	-	9,523
Employment Taxes & Medical	-	-	11,525	-	14,399
Other Personnel	-	-	22	-	550
Services	75,000	(4,503)	-	-	-
<b>Total</b>	<b>75,000</b>	<b>(4,503)</b>	<b>58,009</b>	<b>-</b>	<b>92,494</b>

## Street Construction, Maintenance and Repair Fund

Expenditure Category	2020 Actual	2021 Actual	2022 Actual	2023 Amended	2024 Proposed
Labor	1,810,642	1,835,755	1,990,168	2,660,608	2,586,223
Overtime	72,309	80,551	111,420	104,043	122,190
Pension	251,235	265,502	289,326	355,328	352,478
Employment Taxes & Medical	534,859	591,654	627,915	716,575	690,286
Other Personnel	10,079	12,838	10,641	17,635	11,623
Supplies	516,170	524,559	543,678	768,660	760,690
Services	818,175	872,514	966,873	1,405,964	1,279,531
Capital	22,574	-	213,575	384,428	-
<b>Total</b>	<b>4,036,043</b>	<b>4,183,372</b>	<b>4,753,596</b>	<b>6,413,242</b>	<b>5,803,021</b>

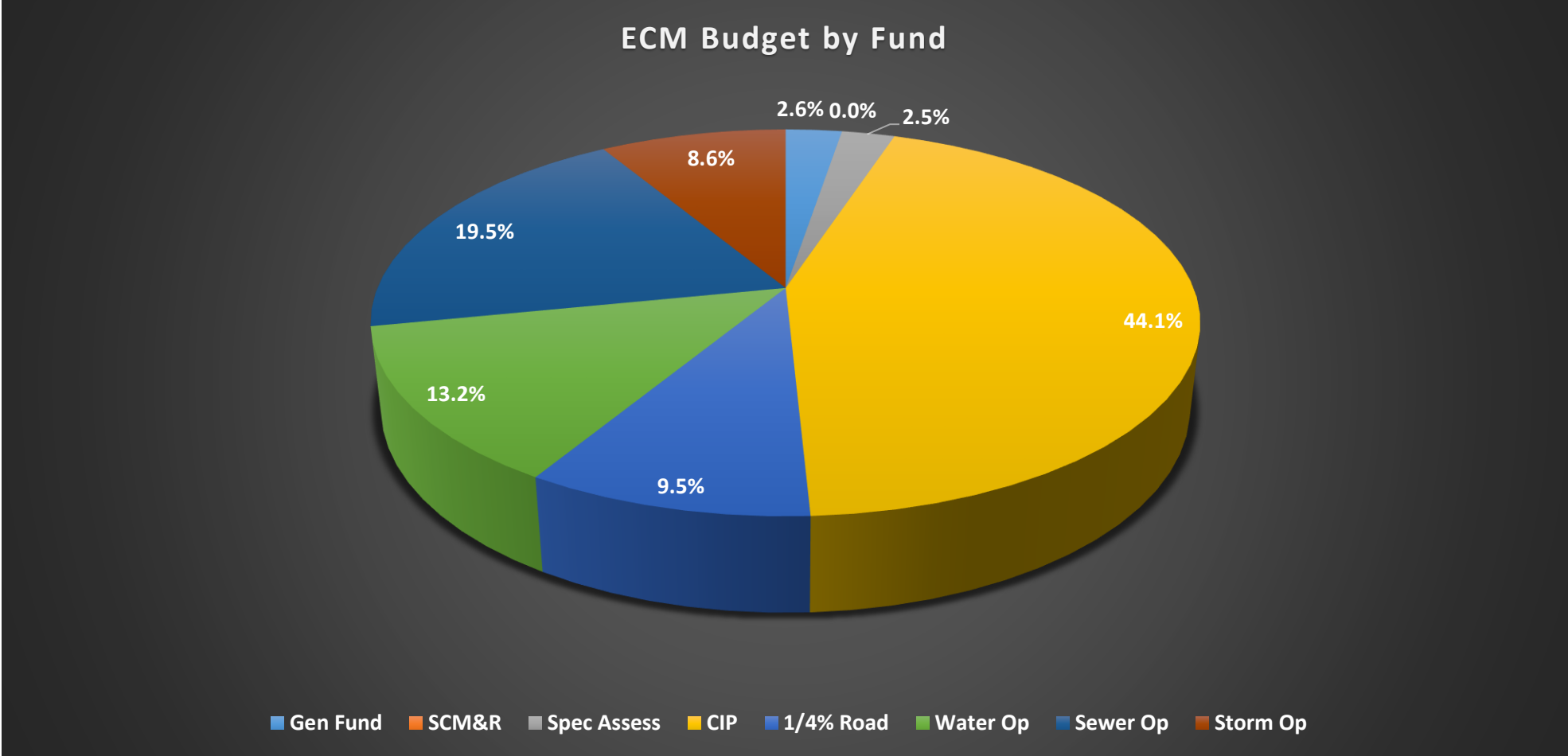


# Traffic Management Proposed Expenditures by Fund and Category (continued)

## Capital Improvement Fund

<b>Expenditure Category</b>	<b>2020 Actual</b>	<b>2021 Actual</b>	<b>2022 Actual</b>	<b>2023 Amended</b>	<b>2024 Proposed</b>
Labor	355,252	396,614	424,772	612,012	518,779
Overtime	10,639	9,842	12,468	21,830	24,380
Pension	50,821	56,299	59,655	85,344	73,857
Employment Taxes & Medical	87,782	117,644	124,676	139,092	117,308
Other Personnel	2,391	2,898	2,712	3,915	2,808
Supplies	2,000	211,130	64,123	216,104	7,600
Services	48,459	192,429	43,164	79,600	305,950
Capital	187,906	-	20,939	-	-
<b>Total</b>	<b>745,250</b>	<b>986,856</b>	<b>752,508</b>	<b>1,157,896</b>	<b>1,050,682</b>

# Engineering & Construction Management Budget by Fund



# Engineering and Construction Management Schedule of Full-Time Equivalent Positions

Position Title	2022 Budget	2023 Budget	2024 Proposed
Administrative Assistant	-	1.00	1.00
Administrative Specialist	1.00	1.00	1.00
Administrator-Administrative Services 1	1.00	1.00	-
Administrator-Public Services 2	4.00	3.00	2.00
Chief Surveyor	-	-	1.00
Clerk Specialist 2	1.98	2.00	2.00
Construction Contract Specialist	1.00	1.00	1.00
Construction Inspection & Testing Specialist	-	1.00	1.00
Construction Technician	13.00	13.00	13.00
Director-Public Services	1.00	1.00	1.00
Engineering Associate	6.00	6.00	6.00
Engineering Technician	3.00	3.00	3.00
GIS Analyst 1	2.00	2.00	1.00
GIS Analyst 2	-	-	1.00

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# Engineering and Construction Management Schedule of Full-Time Equivalent Positions (continued)

<b>Position Title</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>2024 Proposed</b>
Gis Technician	1.00	1.00	1.00
Manager-Administrative Services	-	1.00	1.00
Professional Engineer	6.00	6.00	15.00
Professional Surveyor	-	-	1.00
Secretary 2	1.00	1.00	1.00
Senior Construction Technician	5.00	5.00	5.00
Senior Drafter	4.00	4.50	4.00
Senior Engineering Aide	2.00	2.00	2.00
Senior Professional Engineer	6.00	5.00	5.00
Staff Professional Engineer	7.00	7.00	-
Supervisor-Surveyor	1.00	1.00	-
Supervisor-Utilities	1.00	-	-
Surveyor	1.00	1.00	-
Surveyor Associate	1.00	1.00	1.00
<b>Grand Total</b>	<b>69.98</b>	<b>70.50</b>	<b>70.00</b>

# Engineering and Construction Management Proposed Expenditures by Fund and Category

## General Fund

<b>Expenditure Category</b>	<b>2020 Actual</b>	<b>2021 Actual</b>	<b>2022 Actual</b>	<b>2023 Amended</b>	<b>2024 Proposed</b>
Labor	138,527	130,183	152,246	158,841	151,326
Overtime	754	122	5,780	4,500	9,300
Pension	20,354	22,105	20,934	22,868	20,978
Employment Taxes & Medical	29,109	48,447	50,790	39,917	40,489
Other Personnel	704	737	704	704	666
Supplies	4,258	3,842	67	1,000	450
Services	42,441	53,401	58,072	64,257	64,169
<b>Total</b>	<b>236,148</b>	<b>258,836</b>	<b>288,593</b>	<b>292,086</b>	<b>287,378</b>

## Special Assessment Services Fund

<b>Expenditure Category</b>	<b>2020 Actual</b>	<b>2021 Actual</b>	<b>2022 Actual</b>	<b>2023 Amended</b>	<b>2024 Proposed</b>
Labor	64,422	43,322	128,870	167,920	174,702
Overtime	5	35	394	2,500	2,600
Pension	9,146	9,349	17,404	23,733	24,663
Employment Taxes & Medical	14,066	16,716	24,761	35,444	36,565
Other Personnel	594	594	594	594	1,023
Supplies	-	-	-	-	-
Services	32	714	20,450	44,021	31,821
<b>Total</b>	<b>88,265</b>	<b>70,729</b>	<b>192,473</b>	<b>274,212</b>	<b>271,374</b>

# Engineering and Construction Management Proposed Expenditures by Fund and Category (continued)

## Capital Improvement Fund

<b>Expenditure Category</b>	<b>2020 Actual</b>	<b>2021 Actual</b>	<b>2022 Actual</b>	<b>2023 Amended</b>	<b>2024 Proposed</b>
Labor	908,396	965,588	1,009,856	2,917,372	2,788,227
Overtime	88,615	85,557	86,483	190,864	143,110
Pension	125,974	127,663	160,453	413,809	381,758
Employment Taxes & Medical	258,501	321,912	357,451	620,594	665,573
Other Personnel	4,107	3,163	4,098	9,213	11,002
Supplies	22,554	24,599	1,077	8,300	59,500
Services	15,460,266	12,258,791	4,208,742	28,603,393	13,085,600
Capital	14,680	13,618	11,232	45,000	120,000
Other	-	-	-	-	-
<b>Total</b>	<b>16,883,094</b>	<b>13,800,892</b>	<b>5,839,393</b>	<b>32,808,544</b>	<b>17,254,770</b>

## Road Improvement Fund

<b>Expenditure Category</b>	<b>2020 Actual</b>	<b>2021 Actual</b>	<b>2022 Actual</b>	<b>2023 Amended</b>	<b>2024 Proposed</b>
Labor	-	-	105,312	830,758	700,875
Overtime	-	-	-	22,500	20,340
Pension	-	-	14,744	119,049	100,426
Employment Taxes & Medical	-	-	29,070	162,212	167,052
Other Personnel	-	-	-	2,299	3,011
Services	-	14,539,745	17,940,246	30,997,567	27,054,800
<b>Total</b>	<b>-</b>	<b>14,539,745</b>	<b>18,089,371</b>	<b>32,134,385</b>	<b>28,046,504</b>

# Engineering and Construction Management Proposed Expenditures by Fund and Category (continued)

## Special Assessment Improvement Fund

Expenditure Category	2020 Actual	2021 Actual	2022 Actual	2023 Amended	2024 Proposed
Services	466,782	205,352	-	2,000,000	3,000,000
<b>Total</b>	<b>466,782</b>	<b>205,352</b>	<b>-</b>	<b>2,000,000</b>	<b>3,000,000</b>

## Water Operating Fund

Expenditure Category	2020 Actual	2021 Actual	2022 Actual	2023 Amended	2024 Proposed
Labor	479,118	535,981	533,077	773,413	699,609
Overtime	14,411	10,501	11,438	25,000	20,930
Pension	79,693	69,705	75,544	110,187	96,103
Employment Taxes & Medical	124,176	143,063	166,385	153,021	149,592
Other Personnel	2,893	2,085	2,277	3,608	3,411
Supplies	11,424	20,359	9,367	1,000	1,000
Services	161,205	221,480	247,828	527,549	485,192
Capital	5,916	5,499	3,820	-	-
<b>Total</b>	<b>878,836</b>	<b>1,008,674</b>	<b>1,049,736</b>	<b>1,593,778</b>	<b>1,455,837</b>

# Engineering and Construction Management Proposed Expenditures by Fund and Category (continued)

## Sewer Operating Fund

<b>Expenditure Category</b>	<b>2020 Actual</b>	<b>2021 Actual</b>	<b>2022 Actual</b>	<b>2023 Amended</b>	<b>2024 Proposed</b>
Labor	810,469	387,918	518,123	965,038	957,007
Overtime	33,696	25,185	20,319	76,000	32,170
Pension	104,794	90,026	76,140	138,330	102,894
Employment Taxes & Medical	178,919	206,019	226,866	172,623	168,625
Other Personnel	5,082	3,762	2,558	4,065	3,829
Supplies	18,015	26,328	15,404	7,000	3,000
Services	311,543	322,166	265,154	892,196	801,286
Capital	1,185	1,170	6,275	-	40,000
(b) Other	9,468	20,300	17,965	100,000	50,000
<b>Total</b>	<b>1,473,170</b>	<b>1,082,875</b>	<b>1,148,803</b>	<b>2,355,251</b>	<b>2,158,811</b>



# Engineering and Construction Management Proposed Expenditures by Fund and Category (continued)

## Storm Water Operating Fund

<b>Expenditure Category</b>	<b>2020 Actual</b>	<b>2021 Actual</b>	<b>2022 Actual</b>	<b>2023 Amended</b>	<b>2024 Proposed</b>
Labor	302,203	328,154	368,130	548,607	437,521
Overtime	7,666	8,922	9,840	13,000	10,490
Pension	46,190	49,203	51,102	77,998	61,939
Employment Taxes & Medical	75,828	88,615	95,118	92,573	90,161
Other Personnel	1,991	2,453	2,167	2,618	2,459
Supplies	5,549	4,277	-	1,000	1,000
Services	288,223	485,550	257,192	314,600	300,101
Capital	2,604	5,409	-	-	-
(b) Other	-	-	-	100,000	50,000
<b>Total</b>	<b>730,255</b>	<b>972,582</b>	<b>783,549</b>	<b>1,150,396</b>	<b>953,671</b>

# 2024-2028 Proposed Capital Improvement Plan Budget

Projected Sources	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2024-2028 Total
Income Taxes Allocated for CIP	\$ 49,456,595	\$ 51,151,814	\$ 52,734,035	\$ 54,363,723	\$ 56,042,301	\$ 263,748,466
Other Revenues, Transfers and Closeouts	1,930,436	746,300	2,246,300	2,246,300	6,321,300	13,490,637
New Debt Issuance & Other Obligations	13,825,000	12,300,000	6,800,000	18,015,000	7,500,000	58,440,000
<b>Total Sources</b>	<b>65,212,030</b>	<b>64,198,114</b>	<b>61,780,335</b>	<b>74,625,023</b>	<b>69,863,601</b>	<b>335,679,103</b>

Projected Uses	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2024-2028 Total
Existing Debt Service	17,771,319	17,938,791	18,026,490	17,305,815	17,161,987	88,204,402
Projected New Debt Service	-	1,977,415	3,162,425	3,817,553	5,553,159	14,510,552
Project Support	6,543,190	6,608,622	6,674,708	6,741,455	6,808,870	33,376,845
Major Road & Bridge Projects - City Match	12,200,000	9,800,000	6,800,000	7,500,000	7,500,000	43,800,000
Buildings, Improvements & Equipment	16,077,750	4,817,750	3,817,750	14,332,750	7,892,750	46,938,750
1% for the Arts Contribution	261,276	202,819	165,914	295,017	231,485	1,156,510
Transfer to General Fund	24,000,000	24,000,000	24,000,000	24,000,000	24,000,000	120,000,000
<b>Total Uses</b>	<b>76,853,535</b>	<b>65,345,397</b>	<b>62,647,288</b>	<b>73,992,589</b>	<b>69,148,251</b>	<b>347,987,059</b>

Projected Fund Balance	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected
Projected Starting Fund Balance*	11,167,588	3,261,083	2,113,800	1,246,847	1,879,281
Change in Fund Balance	(7,906,505)	(1,147,283)	(866,953)	632,433	715,351
<b>Projected Ending Fund Balance</b>	<b>\$ 3,261,083</b>	<b>\$ 2,113,800</b>	<b>\$ 1,246,847</b>	<b>\$ 1,879,281</b>	<b>\$ 2,594,631</b>

# 2024 Proposed Capital Expenditures

Division	Project	Proposed Budget
Engineering and Construction	Development Road Projects (RAISE Grant Match)	\$3,700,000
	Major Road Matches and Planning	8,300,000
	Sidewalk Improvements	375,000
	Residential Road Improvements	27,000,000
Road and Bridge Maintenance	Major Bridge Matches and Planning	3,900,000
	Snow Plow	350,000
Traffic Management	Major Street Signs and Signals	300,000

# Five-Year Road Improvement Fund Fiscal Plan and Projection

<b>Projected Sources</b>	2024 Projected	2025 Projected*	2026 Projected	2027 Projected	2028 Projected	2024-2028 Total
Income Taxes	\$ 24,586,255	\$ 24,923,843	\$ 25,683,558	\$ 26,466,065	\$ 27,272,047	\$ 128,931,767
Total Sources	24,586,255	24,923,843	25,683,558	26,466,065	27,272,047	128,931,767

<b>Projected Uses</b>	2024 Projected	2025 Projected*	2026 Projected	2027 Projected	2028 Projected	2024-2028 Total
Residential Road Projects	27,000,000	23,000,000	24,000,000	25,000,000	25,000,000	124,000,000
Project Support	1,476,045	1,486,510	1,497,080	1,507,755	1,518,537	7,485,927
Total	28,476,045	24,486,510	25,497,080	26,507,755	26,518,537	131,485,927

	2024 Projected	2025 Projected*	2026 Projected	2027 Projected	2028 Projected
Projected Starting Fund Balance	6,511,408	2,621,618	3,058,951	3,245,429	3,203,738
Change in Fund Balance	(3,889,790)	437,333	186,478	(41,690)	753,509
Ending Fund Balance	2,621,618	3,058,951	3,245,429	3,203,738	3,957,248

\*Projection Assumes Renewal of Temporary 0.25% Income Tax Dedicated to Road Improvements

# 2024 Proposed Budget Highlights & Initiatives

## Engineering & Construction Management Legislation

- Roadway Matches & Planning (M&P) Program (6 Roads, \$8.3M CIP, \$8.7M Grants, 15.58 lane miles)
- Residential Roadway Program (96 Roads, \$27M, \$45.67 lane miles)
- Water Capital Improvement Program (10 watermain projects of which 4 are stand alone, \$10M)
- Storm Water Capital Improvement Program (2 projects - minor storm & street improvement, \$2.35M)
- Sanitary Capital Improvement Program (5 Projects – 2 included in road projects, \$6.2M)
  
- Timing of Ordinances
  - Bid early to get best bid pricing and be first in line on contractor schedules
  - Award projects early to allow contractors to start in early and complete on time in 2024
    - We have completed the whole program every year as planned without carryover which used to be an issue in the past. Carryover costs additional money and inconvenience to our residents
    - After passage we have to get PLA's & contracts signed, hold preconstruction meetings, and issue the 10 day notice to proceed to contractors.
      - Approximately 7 weeks after passage before construction can begin (mid-March)
      - Contractors need signed contracts to order materials before the start of construction



**Thank you.**

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