

2020 Proposed Capital Improvement Budget

Budget Oversight Committee

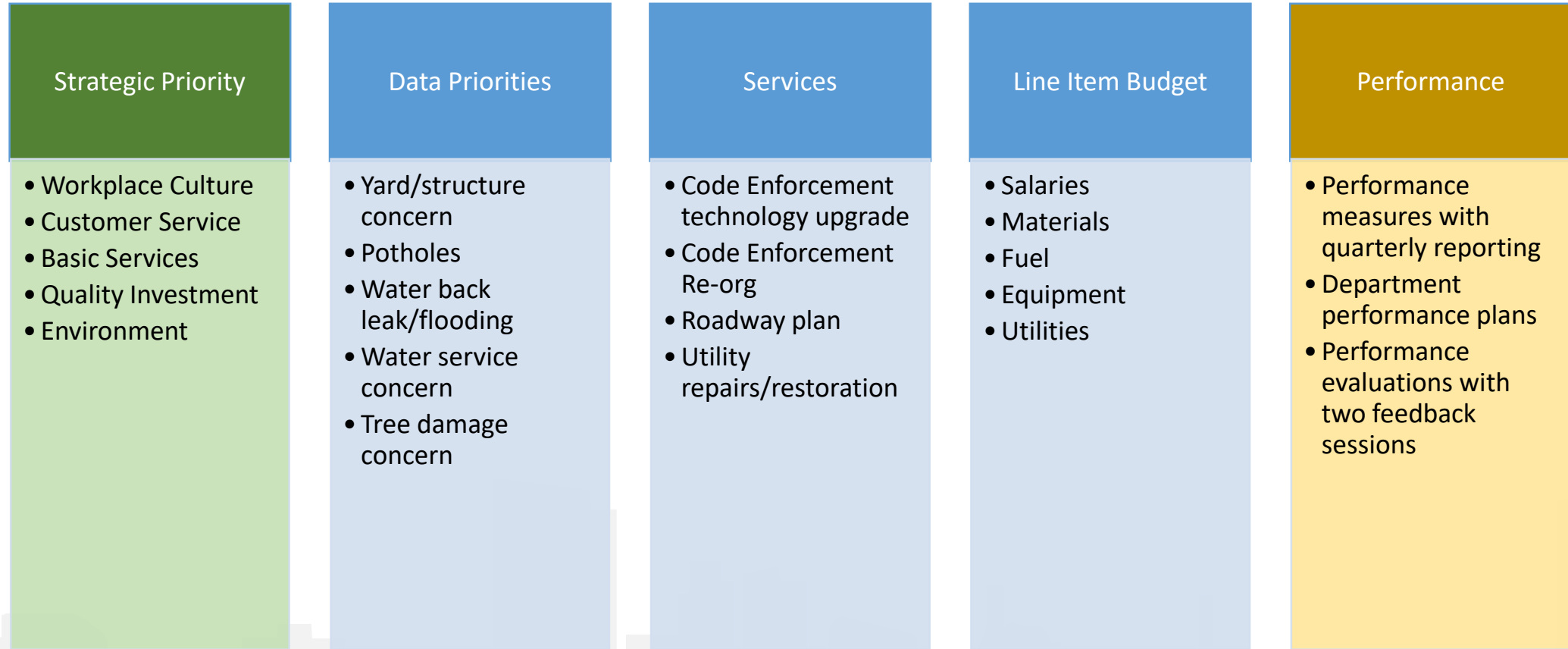
February 6, 2020



WHERE DO WE START? STRATEGIC PRIORITIES

Strategic Priorities	Purpose Statement
Workplace Culture	Create a workplace where employees feel connected, valued, appreciated and can take pride in
Customer Service	Provide excellent/outstanding service to our residents and other stakeholders
Basic Services	Provide basic services to citizens in an effective and efficient manner
Quality Investment <ul style="list-style-type: none">• Neighborhoods• Economic Development• Livable	Make investments that improve the quality of life for people who live, work and play in Toledo
Environment	Ensure all our environmental resources, major equipment and infrastructure are efficient and sustainable for long-term viability

STRATEGIC BUDGET ALIGNMENT



2020 PROPOSED BUDGET – FIVE-YEAR CAPITAL IMPROVEMENT PLAN (CIP) BUDGET

CIP Fund Revenues	2020 Projected	2021 Projected	2022 Projected	2023 Projected	2024 Projected	2020-2024 Total
Income Taxes	41,701,556	43,639,296	44,948,475	46,296,930	47,685,837	224,272,094
Transfer from SCMR Fund	2,462,202	1,462,201	1,462,201	1,462,201	1,476,362	8,325,167
Other Transfers	153,710	151,282	148,852	80,800	-	534,644
Interest and Premiums	46,000	46,000	46,000	46,000	46,000	230,000
Available Unappropriated Fund Balance From Jeep TIF	2,281,025	2,281,275	2,282,775	2,281,913	2,282,625	11,409,613
New Debt Proceeds	6,000,000	14,568,755	14,903,818	14,311,732	14,862,584	64,646,889
Total Revenues	52,644,493	62,148,809	63,792,121	64,479,576	66,353,408	309,418,407
CIP Fund Expenditures	2020 Projected	2021 Projected	2022 Projected	2023 Projected	2024 Projected	2020-2024 Total
Debt Service	18,730,155	18,336,973	17,906,887	17,548,258	17,500,000	90,022,273
New Debt Service	600,000	2,056,875	3,547,257	4,978,430	6,464,689	17,647,252
Project Support	5,127,435	5,281,258	5,439,696	5,602,887	5,770,973	27,222,250
Transfer to General Fund*	8,012,106	19,500,000	16,500,000	16,500,000	16,500,000	77,012,106
1% for the Arts**	339,143	438,118	458,852	469,313	488,534	2,193,961
New Road & Bridge Matches & Planning Projects	6,400,000	8,000,000	8,400,000	7,250,000	8,000,000	38,050,000
New Buildings, Machinery and Equipment Projects	10,063,320	7,000,000	7,000,000	7,000,000	7,000,000	38,063,320
New Residential Road Projects	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000
Total Expenditures	53,272,160	64,613,225	63,252,693	63,348,888	65,724,196	310,211,162
Projected Fund Balance	2020 Projected	2021 Projected	2022 Projected	2023 Projected	2024 Projected	2020-2024 Total
Beginning Fund Balance	5,783,200	5,155,533	2,691,118	3,230,546	4,361,233	4,990,445
Change in Fund Balance	(627,667)	(2,464,416)	539,428	1,130,687	629,212	(792,755)
Ending Fund Balance	5,155,533	2,691,118	3,230,546	4,361,233	4,990,445	4,197,690

*subject to voter approval in 2020 for years 2021-2024 under existing income tax structure (transfer would be eliminated in 2021 and beyond if new income tax proposal is approved)

**based on annual determination of financial need pursuant to TMC 1905.14 (C)



2020 PROPOSED BUDGET – PROPOSED PROJECTS BY STRATEGIC PRIORITY

BASIC SERVICES

Department	2020 Proposed CIP Project	Amount	Project Description
Department of Public Service	High intensity sign program	75,000	Material costs associated with federally mandated high intensity sign program.
Department of Public Service	Pedestrian Signal Upgrades	175,000	Material costs associated with signal upgrades and pedestrian signal timing to meet new federally mandated standards.
Department of Public Service	Seawall	1,000,000	Replacement of Seawall along Maumee River in Promenade Park.
Department of Public Service	Sign Platform Truck	150,000	Transportation truck used for installing new traffic signals with back plates and overhead traffic signs.
Fire & Rescue	Boat Match	250,000	Grant match for Fire & Rescue and Police for vessel to be used in the port of Toledo and as a regional asset.
Fire & Rescue	Building Capital Maintenance Program	100,000	Various capital projects on fire stations throughout the City.
Law	Renovate Prosecutor's Office	100,000	Renovations and facility improvements at the Prosecutors' office in the Municipal Court Building.
Municipal Court	Court Security	150,000	Upgrade and replacement of security equipment.
Police	Fleet Vehicles	900,000	Replace aging police vehicles which reduces maintenance and fuel costs. Improves response time and increases the number of cars that can be on patrol at the same time.
Police	NC4 Crime Analysis software	90,900	Second of a three-year agreement for a subscription for the NC4 Street Smart software application. This software enables law enforcement agencies to exchange information necessary for daily law enforcement activities by providing real-time data.
Police	Radios for Class	168,000	Purchase radios for the new 2020 police class.
Police	Shotspotter	260,000	Real time software subscription service providing live gunshot monitoring and locating.
Police	SWAT Vests	27,500	Level 4 body armor vests for SWAT officers.
Police	Tasers	349,920	This is the second year of a 5 year Taser contract. Fully functional and up to date Tasers enable professional delivery of services and a less-lethal option for officers.
Total		3,796,320	



2020 PROPOSED BUDGET – PROPOSED PROJECTS BY STRATEGIC PRIORITY

QUALITY COMMUNITY INVESTMENT

Department	2020 Proposed CIP Project	Amount	Project Description
Department of Neighborhoods	Vehicle Lease	15,000	Annual amount dedicated to the City's capital lease program administered through the Divisions of Fleet operations for Code Enforcement. Seven (7) Jeep Cherokees.
Department of Public Service	Ball Field Facility Upgrades	75,000	Upgrade a complement of ballfields to improve drainage and playability.
Department of Public Service	Basketball/ Tennis Court Resurfacing	100,000	One basketball court rebuild, one basketball court resurface
Department of Public Service	Basketball/Tennis Court Resurfacing	100,000	One rebuild and one resurface of City tennis courts
Department of Public Service	Bridge Matches & Planning	600,000	Bridge projects that receive state and federal dollars, including bridge dressings, guards, improvements and upgrades. Benore over GTRR and Secor over Ottawa River.
Department of Public Service	Ottawa Park Infrastructure	75,000	Infrastructure improvements to support the parks communication, including a digital sign
Department of Public Service	Pool Chemical Systems (4)	12,000	Pool chemical system upgrades for four pools - Jamie Farr, Wilson, Pickford and Roosevelt.
Department of Public Service	Pool Liner - Willys	350,000	Replacement Pool liner for Willys Pool.
Department of Public Service	Parks Revitalization Initiative	480,000	Provide improvements to neighborhood parks as requested by citizens, the administration and City Council. Provide necessary CIP related planning, supplies, service and equipment.
Department of Public Utilities	Front Street walk ways/street lights	150,000	Project with Metroparks for the upgrade of the intersection of Front and East Broadway.
Department of Public Utilities	Levis Square*	1,000,000	Improve infrastructure at Levis Square downtown.
Department of Public Utilities	Major Roadways - Matches & Planning**	5,800,000	Major street projects through the City that receive State and Federal dollars.
Department of Public Utilities	Old Orchard	75,000	Improvements in the Old Orchard Neighborhood.
Department of Public Utilities	Residential Roadway Program	4,000,000	Residential road paving projects.
Department of Public Utilities	Sidewalk Program	1,000,000	Replace and repair sidewalks throughout city.
Parks, Recreation & Forestry	1% for the Arts	339,143	Annual 1% for the Arts contribution
Total		14,171,143	

*Levis Square project appropriation pending authorization for \$1,225,000 (proposed ordinance 37-20)

**Major Roads Matches & Planning approved via ordinance 20-20 for \$5,900,000



2020 PROPOSED BUDGET - PROPOSED PROJECTS BY STRATEGIC PRIORITY

ENVIRONMENT

Department	2020 Proposed CIP Project	Amount	Project Description
Department of Public Service	Gas Collection & Control System (GCCS)	350,000	Continued upgrades to Methane gas collection and control infrastructure.
Department of Public Service	Machinery/Equipment Repairs	125,000	Repairs to machinery and equipment in the Division of Solid Waste.
Total		475,000	

CUSTOMER SERVICE

Department	2020 Proposed CIP Project	Amount	Project Description
Finance	Floor Reconfiguration	60,000	Reconfigure and improve Finance Department office spaces.
Information & Communications Technology	City Works PLL	400,000	Purchase and installation of Cityworks PLL - Permit, Licensing and Land case management software which will improve workflow in several divisions.
Information & Communications Technology	Windows 7 & office migration plan and implementation	1,500,000	City-wide replacement of computers.
Total		1,960,000	

WORKPLACE CULTURE

Department	2020 Proposed CIP Project	Amount	Project Description
Department of Public Service	Enterprise Lease Management	150,000	Annual amount dedicated to the City's capital lease program administered through the Divisions of Fleet operations.
Department of Public Service	Major Mechanical	250,000	Repair and/or replacement of HVAC and mechanical systems throughout city buildings.
Total		400,000	

